

CHICAGO ENVIRONMENTAL JUSTICE ACTION PLAN TRACKER

LAST UPDATED DECEMBER 2023

The Interdepartmental Environmental Working Justice Work Group (Interdepartmental EJ Work Group") was formed in March 2023 by the Department of Environment (formerly the Office of Climate and Environmental Equity) and the Department of Public Health to ensure that all City departments are working together to promote environmental justice by identifying and addressing inequities.

An Executive Order (2023-3) formalized the Interdepartmental EJ Work Group to lead and contribute City-wide EJ Strategy going forward. This report satisfies the City's commitment under the Executive Order to "publish a report by December 31, 2023, and on an annual basis thereafter, to share updates on progress towards goals in the EJ Action Plan." The City will update the format of this report in early 2024.

Department of Assets, Information, and Services

Q4 2023

Brief Description of

EJ Strategy	Action Steps	Estimated Completion Date	Status Progress/Plans
Utilize historical environmental review data from the Vacant Lot Reduction Program to prioritize additional investigation and potential sampling of City-owned vacant lots in EJ communities.	Utilize Historical Environmental Review data to prioritize investigation and sampling of City-owned lots.		
Utilizing existing authority to conduct environmental reviews of City activities and programs, determine ability to expand current scope to add departments, programs, and environmental justice. Potential to engage the community in developing criteria, process and data requirements and monitoring success.	Add EJ communities GIS layer to prioritize activities.		
	Update EJ GIS layer after CDPH CIA completion		
	Establish draft Impact Measure data collection, monitoring and reporting		
	Engage Environmental Equity Working Group to obtain guidance on community engagement content/timing		
	Conduct work, reporting and engagement		
	Complete additional investigation and sampling funded through CRP		Departmental update pending; expected to be provided in 2024

Department of Procurement Services				
EJ Strategy	Action Steps	Estimated Completion Date	Q4 2023	
			Status	Brief Description of Progress/Plans
<p>DPS intends to work with the Office of Climate and Environmental Equity (OCEE), the Department of Law (DOL), and Department of Public Health (CDPH) to issue a collective memorandum to User Departments. The memorandum would require User Departments to identify projects that could possess an environmental impact in Environmental Justice Neighborhoods (EJN). User Departments would work internally and collaborate with OCEE and DOL when developing scopes of work. Along with the memo, User Departments will be provided a checklist, compiled by DPS, OCEE, CDPH and DOL, that will include a list of environmental-related questions. If the department answers “yes” to any of the questions, they will be required to convene a meeting with OCEE, DOL, CDPH and DPS to determine what, if any, new requirements should be included in their scope of work, prior to advertising the solicitation. The objective is to ensure that projects that could pose an environmental threat or concern to an EJN, have the necessary language and requirements for contractors to adhere to, to mitigate any potential hazards.</p>	<p>Work with OCEE, CDPH, and DOL to develop a memorandum and checklist for User Departments</p>	1Q-2024	In Progress	<p>DPS met with OCEE on 11/16 to discuss the strategy and address any questions that the OCEE had. The takeaway from the meeting was that OCEE would review other municipalities and share research with DPS.</p>
	<p>As bid specifications are submitted to DPS, ensure if a project has been deemed to have an environmental impact, all necessary steps have been followed, prior advertisement</p>	2Q-2024	Not Started	<p>Contingent upon completion of the first Action Step.</p>

Department of Buildings

Q4 2023

EJ Strategy	Action Steps	Estimated Completion Date	Status	Brief Description of Progress/Plans
Implement and continue to improve new process for environmentally complex demolitions, which includes strong provisions for public participation.	Draft, publish, and implement new process for environmentally complex demolitions.	Q4 2022	Complete	
	Conduct community notification for environmentally complex demolitions as required by the new process, with a focus on engagement of EJ Neighborhood organizations.	Q4 2022	In Progress	
	Seek input from the EEWG and other EJ Neighborhood organizations on community notification practices and continue to refine as needed.	Q4 2023	Departmental update pending; expected to be provided in 2024	

Department of Transportation				
				Q4 2023
	Action Steps	Estimated Completion Date	Status	Brief Description of Progress/Plans
Commercial Truck Fleet Electrification	Relaunch program and incentives to encourage greater commercial fleet uptake in the region Re-design incentives for EV chargers due to Buy America restrictions	Ongoing	In Progress	Drafting RFP for program administrator & working on funding agreement with IDOT
Encouraging eTOD – implementing the Connected Communities Ordinance: Support the creation of a regional Traffic Demand Management (TDM) program to reduce traffic congestion and its environmental impacts, incentivize the use of public transit and bikes, and reduce single-occupancy vehicle trips. CDOT will publicly share analysis on the impact of TDM initiatives.	TDM - Participate in Connected Communities Working Group Process Review TDM - Develop rules and review with DPD	Ongoing	In Progress	Review of all TOD projects for compliance with the TDM requirements in the Connecting Communities ordinance are underway. Guidelines currently implemented are being evaluated to transition to the rulemaking process in 2024.
Enforce CDOT's portion of the Air Quality Ordinance	Review traffic studies and verify that trip generation is accurate	Ongoing	In Progress	Review of all projects subject to the Air Quality ordinance are underway.
Asphalt contracts - CDOT and DPS to implement new procedures for City's asphalt contracts	Limit maximum awards per vendor, distribute burden to larger geographic area, ensure vendors submit emissions control implementation plan, enforce blue smoke control system is installed and operating by 4/1/2025	Complete	Complete	Contracts have been awarded; All three vendors have submitted their Emissions Control Implementation Plan and the City is reviewing their submittals. MAT Asphalt is underway with their blue smoke control system upgrades, since they were working with CDPH independently of CDOT HMA Commodity contract to upgrade their plant controls.
Implement Southwest Industrial Corridor Transportation Study (SWICTS)	- Develop freight-impact reducing street design toolkit - Use truck restrictions - Manage truck parking and idling - Expand the 3-1-1 system for truck complaints - Incorporate emission reduction goals into transportation planning and programming - Establish freight health metrics (CDPH)	Ongoing	In Progress	SWICTS study expected to be finalized in early 2024. Previous action steps were developed based on a draft study and will be adjusted as needed based on the final study.
CDOT street design projects consider EJ communities in the design and implementation of pedestrian and bike safety infrastructure	Bike network planning in Brighton Park, Gage Park, McKinley Park, Little Village, and Marshall Square	Ongoing	In Progress	Develop a connected neighborhood bike network in the Brighton Park, Gage Park, and McKinley Park neighborhoods. Conducted extensive bilingual (english/spanish) engagement during 2023, working with a dozen community-based organizations, attending 20 community events, hosting multiple learn-to-ride events, and receiving nearly 400 online survey responses. Designs are now underway for priority projects identify in partnership with the Neighborhood Taskforce, and installations will begin in 2024. Started in 2022, CDOT worked with neighborhood partners and community-based organizations in Little Village and Marshall Square to identify and begin implementing a connected neighborhood bike network. In 2023, CDOT installed 4.5 miles of neighborhood greenways. Designs are underway for additional projects to be installed in 2024.
Low Carbon and Affordable Micromobility Ensure access to shared bikes and scooters in EJ communities from micromobility providers	Continue to uphold and enforce service level agreements and rules	Ongoing	In Progress	Work is ongoing. CDOT & BACP initiated multiple rounds of enforcement with scooter licensees to ensure continued access in EJ communities. Instituted new, more robust Service Level Agreements with Divvy system contractor.

Deepen CDOT's relationships with residents	CMC meetings hosted quarterly in different neighborhoods across the city CDOT Streets Are for Everybody Ambassadors prioritize outreach in mobility and economic hardship communities Continue to incorporate financial compensation for community group participation into CDOT project budgets	Ongoing	Complete	Four CMC meetings this year (McKinley Park, Hamilton Park, Riis Park, and Hibbard Elementary); Additional community engagement work on project basis; SAFE Ambassadors prioritize programming in high MOBEC communities (annual linked report here); Some examples of compensation for community groups (CMC has provided compensation for the leadership table; Provided gift cards for focus group participation around station expansions)
Arterial tree planting, landscape and median maintenance	Continue to plant at least 5,000 trees per year using tree canopy data to target EJ communities where possible	Ongoing	Complete	CDOT arterial tree planting program planted over 6000 trees in 2023. 78% of trees were planted in EJ communities based on tree canopy data.
Greencorps Chicago provides green job training for individuals with barriers to employment, including returning citizens.	Continue to recruit from EJ communities and focus vacant lot rehabilitation in EJ communities.	Annual program	Complete	Greencorps recruited 65 new trainees (individuals with barriers to employment) in 2023, including individuals from historically-disinvested and/or EJ communities. 32 trainees honored at graduation on December 14, 2023.
Install green alleys to mitigate flooding impacts	CDOT's goal is to install an alley per year in each Ward, and to use additional Chicago Recovery Plan (CRP) funding to prioritize additional installations in communities of higher economic and mobility hardship.	Ongoing	In Progress	Constructed 33 alleys in 2023; goal for 2024 is 60 alleys. For CRP funded alleys, awaiting contract issuance for RFP to find contractor to build additional alleys.

Department of Public Health				
EJ Strategy	Action Steps	Estimated	Q4 2023	
		Completion Date	Status	Brief Description of Progress/Plans
Environmental Dashboard: Make environmental data, including air quality information and cumulative impact indicators, available through publicly accessible website(s) and dashboard(s)	Publish bulk storage air quality and meteorological data in the City's Open Data Portal	Q1 2024	In progress	<i>Datasets have received internal approval from CDPH, Mayor's Office, AIS, Chief Data Officer and Dept of Law. Dataset tables are set up, just finishing up final data preparation to data portal.</i>
	Develop system to allow real-time ingestion of fence line air quality and meteorological data from regulated facilities	12/31/2023	Completed	<i>Waiting for regulated facilities to start uploading data.</i>
	Work with the Environmental Equity Working Group and/or any formally approved community advisory body to co-develop the content and format of data tools to ensure that they can be readily used and understood.	3/31/2024	In progress	<i>Developing workplan for community engagement with CIA CEWG, DMWG and EEWG</i>
	Develop GIS portal to display and distribute emissions inventory data and other environmental data such as air sensor and meteorological data	12/31/2025	In progress	<i>Tetra Tech is working on creating GIS platform in City instance and developing beta version of Data Dashboard, Chicago EJ Index will be first rollout of data</i>
Community Air Monitoring: Expand the City's community air monitoring network to increase the concentration of fence-line monitors and community sensors in Environmental Justice Neighborhoods. This network will be co-developed with organizations representing Environmental Justice Neighborhoods.	Inventory past air quality data collection efforts in Chicago and other jurisdictions; evaluate hardware, software, and data processing options; identify best practices in community co-ownership and management of monitoring strategies; consider sensor location, installation, maintenance, QA/QC; develop recommendations for Chicago's air monitoring network.	Q1 2024	In progress	<i>The City has narrowed down the list of sensor platform requirements for consideration based on input from EJ groups, the EPA, academia, and discussions with other cities like London, England. After evaluating options, having PM2.5 and NO2 sensors, running on reliable solar powered batteries, and communicating through cellular technology, with the opportunity for adding other sensing capabilities in the future with an established monitoring platform is needed, but discussions on gathering requirements are ongoing..</i> <i>The City is also collaborating with the University of Illinois at Chicago to complement the above planning with their strategy development for an air sensor network. The strategy aims to ensure fair and effective distribution and management of sensors, guarantee quality data and accessibility, and establish a data governance structure.</i>
	Procure and deploy sensors; pilot a program to directly fund community organizations for co-governance over the community air monitoring network and data, including air sensor siting.	Q1 2024	In progress	<i>Under a current planning grant with The Partnership for Healthy Cities, CDPH, CNT, and CEJN will draft a preliminary plan for residents, community organizations, and other partners to provide input and finalized before beginning the process of procuring sensors and developing a co-governance plan.</i>
	Organize existing data sources and create a unified, public-facing platform to support data analysis, visualization, and community-driven decision-making.	Q4 2024	In progress	<i>Tetra Tech is working on creating GIS platform in City instance and developing beta version of Data Dashboard, Chicago EJ Index will be first rollout of data</i>
	Pursue strategies to secure sustainable funding for the network, which may include increasing permit fees and/or requiring companies to fund fence-line monitors as a condition of their permits.	2028	Not started	<i>Existing funding will last 5 years based on current cost projections.</i>
Community Engagement: Continue to provide residents of EJ Neighborhoods with notice and increased opportunity to participate in decision-making.	Continue to update website, apply public engagement guidelines, and maintain email-based notification system.	Ongoing	In progress	<i>We continue to implement as appropriate.</i>
	Develop and implement data collection strategy (e.g., surveys, tracking tools) to monitor and report on the effectiveness of community engagement activities.	Q3 2023	Completed	<i>Utilized for CIA release in September</i>
	Work with the Environmental Equity Working Group and/or any formally approved community advisory body to solicit feedback on CDPH's existing engagement strategies and to identify opportunities for continued improvement, applying lessons learned through the Cumulative Impact Assessment process.	Q4 2024	In progress	<i>Had initial conversations with OCEE re. introducing this topic to EEWG</i>
	Formalize process for seeking community input in new CDPH rulemaking, building on the approach taken for Bulk Material Rules.	Q4 2024	In progress	<i>Created an outline of process to be shared with CDPH internally and then with EEWG in 2024</i>
	Develop a public training (such as a webinar or video recording) as another way for people to learn about our public engagement processes and guidance.	Q1 2025	Not started	<i>To be completed once formal community engagement process is established and approved by EEWG</i>
Emissions Inventory: Develop an electronic emission inventory collection tool to ensure up-to-date accounting of all emission	Adopted rules for the annual collection of emissions inventory data from aggregate-reprocessing facilities	2023	Completed	

sources and controls at permitted facilities.	Piloting ESRI's Survey 123 application to collect spatially enabled data from aggregate-reprocessing facilities and publishing data to ARCGIS Online.	2024	In progress	<i>Awaiting extension of Tetra Tech contract to continue this work</i>
	Adoption of permit conditions or rules to require larger facilities (Class A1, A2, and B Air Certificate of Operation [COOs]) to submit emissions inventory data annually	2025	Not started	<i>To be completed once emissions inventory tool is in place</i>
	Adoption of permit conditions or rules to require small facilities (Class C COOs) to submit emissions inventory data annually	2027	Not started	<i>To be completed once emissions inventory tool is in place</i>
	Provide online tool for community to report apparent data inconsistencies or refer non-reporting facilities to CDPH. Provide training to community on the use of the tool.	2026	Not started	<i>To be completed once emissions inventory tool is in place and regulated facilities are reporting data</i>
Enforcement in EJ Areas: Update guidelines for inspection and enforcement activities to prioritize Consequential Facilities located in Environmental Justice Neighborhoods.	Evaluate past 10 years of inspection activities.	Q2 2024	In progress	<i>Review and cleaning of inspection dataset is ongoing</i>
	Review peer jurisdiction inspection practices as well as local, state and federal regulatory requirements and practices, and determine if there are any opportunities to enhance inspection and enforcement activities.	Q2 2024	In progress	<i>Awaiting extension of Tetra Tech contract to continue this work</i>
	Create policy regarding how EJ community location for facilities will be considered during penalty recommendation phase.	Q4 2024	Not started	<i>Awaiting extension of Tetra Tech contract to continue this work; Part of Cumulative Impact & EJ ordinance and rule-making</i>
	Draft recommendations for inspection frequency of facilities permitted by CDPH or investigated by CDPH in response to citizen complaints with specific consideration of proximity to EJ communities, requirements of Chicago Municipal Code, IL and federal regulatory requirements, historical pattern of violations, and evidence-based best practices.	Q2 2024	Not started	<i>Awaiting extension of Tetra Tech contract to continue this work; Part of Cumulative Impact & EJ ordinance and rule-making</i>
	Share recommendations with public for review and feedback.	Q3 2024	Not started	<i>Guidelines will be shared with public when drafted</i>
	Update inspection policies and procedures and provide training to staff	Q2 2024	In progress	<i>Updates to some policies and procedures have been drafted; Awaiting extension of Tetra Tech contract to continue this work; Part of Cumulative Impact & EJ ordinance and rule-making</i>
	Develop data collection and dissemination processes for operational metrics (e.g., inspections, violations, etc.)	Q2 2024	In progress	<i>Draft metrics have been developed, need to follow up with staff and IT to determine feasibility and potential to automate using OEPI database</i>
Permit Conditions: Develop standard and special conditions to attach to air quality pollution control permits (AQPCP) and certificates of operation (COO), beginning with Consequential Facilities which may impact EJ Neighborhoods.	Draft standard and special conditions based on Illinois Administrative Code and Chicago Municipal Code	Q4 2024	In progress	<i>Awaiting extension of Tetra Tech contract to continue this work; Tetra Tech has drafted a set standard and special conditions - waiting for Cumulative Impact & EJ ordinance and rule-making to finalize for public review</i>
	Draft matrix correlating the applicability of the special conditions developed to a facility's Standard Industrial Classification (SIC) code, equipment, air pollution control devices and IEPA permit type and COO classification.	Q4 2024	In progress	<i>Awaiting extension of Tetra Tech contract to continue this work; Tetra Tech has drafted a set standard and special conditions - waiting for Cumulative Impact & EJ ordinance and rule-making to finalize for public review</i>
	Publish standard and special conditions, and matrix for public review and comment.	Q1 2025	Not started	<i>Standard and special conditions and matrix will be posted for public comment when ready</i>
	Finalize standard and special conditions and matrix.	Q2 2025	Not started	<i>Standard and special conditions and matrix will be finalized following public comment</i>

<p>Realtime Air Dispersion Model: Develop tools such as real-time air-dispersion modeling that assist in the identification of pollution sources impacting local air quality. Such tools enhance compliance-monitoring of certain facilities and aid in the investigation of air quality complaints.</p>	<p>Continue piloting Envirosuite platform through:</p> <ul style="list-style-type: none"> • Modeling of all Consequential Facilities (large recyclers, waste transfer stations, rock crushers) for PM10 or PM2.5, and certain gases, • Evaluation of modeled versus observed (from monitors) concentrations, and • Utilization of trajectory and dispersion modeling for complaint inspections and proactive mitigation (e.g., notifications and inspection scheduling) • Send risk reports associated with predicted meteorological/dispersion data to regulated facilities and communities • Obtain confirmation/feedback on risk reports from regulated facilities and the community • Explore public access to real time modeling data. 	2025	In progress	<p>CDPH continued to pilot Envirosuite's platform in 2023, including :</p> <ul style="list-style-type: none"> • the real-time modeling of all Consequential Facilities (large recyclers, waste transfer stations, rock crushers) for PM10; • the ingestion of real-time weather and air sensor data; and • created visualizations like pollution roses and source apportionment charts to analyze both observed and modeled data. <p>In 2024, CDPH will continue to improve the Envirosuite application including:</p> <ul style="list-style-type: none"> - better representation of sources such as accounting for work shifts at individual facilities - entry of all substantive pollution source in the city; - more streamlined ingestion of emissions inventory data; - creation of ad-hoc reports through Power BI; - creation of facility-specific risk reports; and - improve trajectory modeling reports for use by inspectors.
	<p>Install weather stations to improve modeling accuracy</p>	2024	In progress	<p>Four weather stations were installed in Chicago Park District locations as of November 2023. CDPH will install four additional weather stations in 2024 to expand coverage throughout the entire City.</p>
	<p>Full deployment of Envirosuite or similar platform to support permitting and inspections of facilities, and help inform rule making and other policies. CDPH will provide access to air dispersion model to the extent possible. At a minimum, contextualized modeling results and reports will be published in the environmental dashboard and/or open data portal.</p>	2026	Not started	
<p>Strengthened Industry Rules: Create new and updated industry-specific operational rules, building on prior recent regulations for large recyclers, rock crushers, and bulk material facilities, which include strong provisions for public participation.</p>	<p>Create proposed CDPH rulemaking agenda, with list of proposed new rules and amendments, timeline, and responsible parties, etc.</p>	Q1 2024	In progress	<p>Rulemaking agenda has been drafted, needs to be put into a survey for community members to respond to</p>
	<p>Publish proposed rulemaking agenda on CDPH website and seek community feedback regarding prioritization and other ideas</p>	Q1 2024	Not started	<p>Once survey is completed, will work Community Engagement and Communications to post online and send out email alert asking for community feedback</p>
	<p>With input from EEWG, develop/update policies to guide stakeholder meetings with affected industry representatives and community groups to share draft rules and receive early feedback, either before or in conjunction with written comment period</p>	Q4 2024	Not started	<p>See Community Engagement strategies</p>
<p>Transparent Complaint Tracking: Implement a process to provide more detail to enable tracking the City's response to non-emergency complaints including those related to odor, dust, and air pollution</p>	<p>Integrate IPS 11 and 311 Salesforce systems</p>	Q4 2024	In progress	<p>CDPH completed required project application with AIS; held meeting with AIS and CDPH to discuss funding for project. This project is on AIS's project list for 2024.</p>
	<p>Work with Salesforce to create feature to send notification of outcome of complaint to complainant</p>	Q4 2024	Not started	<p>To be done as part of integration of IPS11 and Salesforce</p>
	<p>Update fields in Data Portal to include outcome of complaint in the Complaint database</p>	Q4 2024	Not started	<p>To be done as part of integration of IPS11 and Salesforce</p>
	<p>Conduct assessment of 311 fields completed by OEMC operators (phone complaint) and complainants (311 app or online)</p>	Q1 2024	Not started	
	<p>Based on assessment, make recommendations to OEMC and Salesforce regarding 311 processes and system.</p>	Q2 2024	Not started	
	<p>Update 311 one-pager to reflect any findings from assessment and consider other community outreach modalities to reach consumers regarding 311 best practices</p>	Q2 2024	Not started	
<p>Environmentally Complex Demolitions: Implement and continue to improve new process for environmentally complex demolitions, which includes strong provisions for public participation.</p>	<p>Draft, publish, and implement new process for environmentally complex demolitions</p>	Q4 2022	Completed	
	<p>Conduct community notification for environmentally complex demolitions as required by the new process, with a focus on engagement of EJ Neighborhood organizations.</p>	Ongoing	In progress	<p>We continue to implement as appropriate.</p>

	Seek input from the EEWG and other EJ Neighborhood organizations on community notification practices and continue to refine as needed.	Q4 2024	Not started	<i>See Community Engagement strategies</i>
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Department of Housing				
EJ Strategy	Action Steps	Estimated Completion	Q4 2023	
			Status	Brief Description of Progress/Plans
Implement enhanced process for evaluation of proposed sites for multi-family developments, including the evaluation of environmental justice risks, in coordination with related departments.	Create, implement, test, and revise environmental justice screening questions on DOH's application for multifamily financing; use screening question data to inform project selection.	2025	In Progress	Staff piloted an initial round of evaluation questions related to environmental justice (flood risks, extreme heat concerns, general hazards) in the 2023 QAP application for proposed multi-family sites. Staff's review of responses to this initial round of additional questions indicated needed revisions. DOH will continue to improve on these screening questions in future biannual updates to the multifamily financing application.
Implement enhanced design review process for multi-family developments to better protect residents and local communities from environmental justice risks including pollution, flooding, extreme heat, shade access, green space access, and major freight routes.	Enhance existing environmental clearance and design review processes to better incorporate and address community environmental justice concerns.	2025	Not Started	Appropriate staff members will be convened in Q1 2024
Deepen DOH's commitment to dismantling residential segregation by increasing housing choice for low-income Chicagoans. Continue to pursue a "both/and" strategy that promotes development of high-quality housing and amenities in disinvested areas, and affordable housing in amenity-rich areas.	Continue to utilize & grow the Chicago Housing Trust to expand affordable homeownership opportunities in all neighborhoods.	Ongoing	In Progress	Staff are working presently to identify strategies for supporting/expanding the Chicago Housing Trust in 2024 and beyond
	Continue to expand and support affordable (including extremely low-income [<30% AMI]) housing options throughout the city using all available financing sources	Ongoing	In Progress	Continue to select, underwrite, and fund affordable housing development using low-income housing tax credits (LIHTC) and other financial tools to provide low-income housing options in all 77 neighborhoods
	Launch a decarbonization and energy efficiency program to support the climate resilience of low-income homeowners, decrease energy burden, and reduce Chicago's overall carbon footprint.	2025	In Progress	Program is presently in design and procurement, with launch expected in 2024.
	Invest resources in Chicago's Affordable Requirements Ordinance (ARO) to create additional on-site affordable housing units in high income and gentrifying areas and monitor ARO program conditions	Ongoing	In Progress	Additional staff hired in 2023 to expand program capacity. DOH will continue to implement ARO using expanded staff capacity to facilitate development and monitoring of ARO units. DOH will also continue to seek to use TIF funds where available to incentivize affordability above the ARO requirement.
Fund organizations to provide city-wide capacity building related to climate resiliency, environmental justice, housing, and transit equity.	DOH will increase capacity for future contracts with delegate agencies to collaborate on the department's environmental justice commitments	Ongoing	In Progress	DOH staff is working to understand the existing environmental justice knowledge base and capabilities for its delegate agencies. DOH will then use the TACIT program and other tools to help delegate agencies expand their knowledge and capabilities around environmental justice needs through speaker series events.

Continue to pursue policy and public investment strategies that promote denser, transit-oriented residential development to reduce reliance on single-occupancy vehicle transportation and reduce greenhouse gas emissions.	Continue to finance dense multifamily affordable housing and mixed-use developments in transit-served locations (TSLs).	Ongoing	In Progress	Review of 2023 QAP applications presently in progress, announcements expected in early 2024. In the coming year DOH will begin drafting the next QAP, which will continue to prioritize equitable transit-oriented developments (eTODs).
	Continue to use anti-demolition surcharge to protect existing affordable housing stock in Pilsen and areas adjacent to the Bloomingdale Trail (Also known as "The 606")	Ongoing	In Progress	In 2024, staff will develop a performance mechanism to track success of the anti-demolition surcharge. Staff will track progress, manage data collection, and make necessary updates to this program as it evolves
	Promote increased density on existing residential property through the Additional Dwelling Units (ADU) Ordinance pilot	May 1, 2024 (ADU pilot completion date)	In Progress	The ADU Ordinance passed by City Council in Dec. 2020 allowed for ADU construction in five community areas during the pilot period. Data from the pilot will be analyzed in Q3 and Q4 2024
Deepen DOH's commitment to engaging community in housing issues, including involving communities in critical conversations about housing development, affordability, gentrification, and neighborhood investment.	Create and leverage high quality, sustainable engagement tools (i.e., Outreach Form, SharePoint site, consulting model) so Chicago residents, including and especially those in Environmental Justice Neighborhoods, are deeply and frequently engaged.	Ongoing	In Progress	Staff is working toward more sustainable engagement mechanisms, including the use of Outreach forms, Sharepoint, HOME/renter's rights booklets, etc. to increase availability of information and engagement opportunities with people throughout the city
	Create and promote opportunities for various communities affected by environmental justice concerns to provide input to DOH and help shape future policy development.	Ongoing	In Progress	Staff hosted a series of engagement opportunities throughout the city for people with lived experience of homelessness in Q1, Q2, and Q3 of 2023. Staff will continue to engage Chicagoans, especially low income Chicagoans and those living in predominantly low income and environmental justice communities, to maintain and deepen DOH's understanding of Chicagoans' housing needs and concerns.

Department of Planning and Development				
				Q4 2023
EJ Strategy	Action Steps	Estimated Completion Date	Status	Brief Description of Progress/Plans
Update zoning regulations, such as the alteration or elimination of permitted-by-right or special use status for manufacturing, recycling, waste-related, and other intensive industrial land uses in Commercial, Manufacturing and Planned Manufacturing zoning districts.	Develop revised zoning language	Q1 2025	In Progress	Modification of allowed zoning uses to eliminate by-right establishment of certain designated industrially intensive uses.
DPD will work with a group of informed stakeholders including Local Industrial Retention Initiative (LIRI) delegate agencies, industrial businesses, community organizations, environmental justice organizations, and others to propose amendments to the Industrial Corridor System Fund Ordinance (MCC 16-8-010) to provide that any funds generated by development in "conversion corridors" for use in "receiving corridors" shall be used to mitigate environmental impacts from existing and new industrial developments, and to prioritize funds for use in Environmental Justice Neighborhoods.	Engage relevant stakeholders and develop appropriate fee strategies	Ongoing	Not yet started	DPD is working to identify relevant stakeholders; once stakeholders are identified and engaged, conversations surrounding potential amendments can commence.
DPD will work with local stakeholders, including residents, industrial business owners, environmental justice and community organizations, and others to develop and submit to the Chicago Plan Commission proposed updates to the Calumet Design Guidelines, which are site guidelines adopted by Chicago Plan Commission in 2004. DPD will begin reviewing the Calumet guidelines for an update beginning in September 2023, which will include a robust engagement process, with a focus on addressing the negative impacts of air and noise pollution, using the U.S. EPA's research on vegetative barriers as a starting point. After completion of the Calumet guidelines, DPD commits to developing an approach for site guidelines for other industrial corridors that the CIA identifies as being located in Environmental Justice Neighborhoods.	Release Task Order Request to contract with engagement-focused consultant team	11/17/2023	Completed	Task order released; responses due Dec 22, 2023. Contract expected to be in place early 2024
	Develop engagement plan with LIRI (CAIC) and environmental-justice / community orgs (led by Alliance for the Great Lakes)	Q3 2024	In Progress	Initial discussions underway
	Draft preferred design guidelines	Q4 2025	Not yet started	Guidelines to be developed during 2024-2025 with significant collaboration with industrial and environmental justice stakeholders, building on prior planning studies, existing conditions, and stakeholder needs / concerns.
	Draft final design guidelines	Q4 2026	Not yet started	Draft guidelines to be refined with further engagement and outreach throughout 2026
DPD will initiate a review of its community engagement standards for planned developments as an implementation step for the recently adopted We Will Chicago citywide framework plan. This review process will include updates to internal checklists, materials required of applicants and possible enhancement	Assess existing Departmental practices and national best practices	Q4 2023	Completed	Review of existing Planned Development review processes and peer cities best practices completed

<p>to notices for public meetings. Per MCC 17-8-0903, all planned developments going forward need to be consistent with the goals and objectives of We Will Chicago. After completing the review process through the We Will Chicago framework, DPD will commit to putting forward a proposal for community engagement and updated materials available for public comment.</p>	<p>Seek contract with civic technology consultant to build out public-facing development review web assets</p>	<p>Ongoing</p>	<p>Commenced in December 2023</p>	<p>Scope development underway</p>
<p>DPD will continue to maintain dedicated webpages for the Industrial Corridor Modernization, the City's Sustainable Development Policy, Chicago Plan Commission, and other land use planning initiatives.</p>	<p>Continue to update dedicated webpages</p>	<p>Ongoing</p>	<p>In Progress</p>	<p>Existing websites will continue to be updated and maintained to provide public-facing information on key initiatives, policies, and procedures.</p>
<p>DPD will update the Chicago Sustainable Development Policy to account for changes in development codes and building technologies, and to align with local climate and decarbonization goals. The policy update will include new and revised strategies to help improve environmental performance and mitigate negative impacts of industrial projects on surrounding communities – such as renewable energy, vegetative buffers and electrification of commercial fleets.</p>	<p>Solicit feedback from public on existing policy strategies and desires for policy updates</p>	<p>Ongoing</p>	<p>In Progress</p>	<p>Stakeholder engagement underway; comments being compiled and synthesized</p>
	<p>Develop and release draft Policy Update</p>	<p>Ongoing</p>	<p>In Progress</p>	<p>Policy update draft underway; DPD to incorporate additional public input</p>

Department of Water Management

Q4 2023

EJ Strategy	Action Steps	Estimated Completion Date	Status	Brief Description of Progress/Plans
<p>Stormwater Management Regional Solution- Area 4: The department’s focus regarding stormwater management has begun to include the Area 4 regional stormwater solution. This project will include an extension of MWRD Tunnel and Reservoir Plan (TARP) tunnel system as well as over 60 miles of local sewer improvement projects to alleviate overburdened sewers during storm events. The Area 4 sewer service area is bound by 87th St to the north, City</p>	<p>Develop and scope phase II for Area 4 Project</p>	<p>Q3 2024</p>	<p>In-progress</p>	<p>Project design plans are required to be developed through a professional engineering contract.</p>
	<p>Community Outreach</p>	<p>Q4 2024</p>	<p>Pending Phase II</p>	<p>Community outreach will be part of the phase II design scope.</p>
<p>Equity Lead Service Line Replacements: The department has an annual goal of conducting 600 free lead service line replacements per year under the equity program. This program is for low-income residents only who are 80% or below AMI, and is funded through the federal Community Development Block Grant (CDBG) program. The department will work with aldermen and community organizations to notify residents who may qualify for the program, in addition to doing mail stuffers with water utility bills.</p>	<p>Departmental update pending; expected to be provided in 2024</p>			
<p>Daycares Lead Service Line Replacements: As part of the departments Racial Equity Budget Goal, DWM will conduct 120-150 free lead service line replacements in licensed daycare facilities that are located in: Austin, Englewood, North Lawndale, Chatham, or Roseland or that are in blocks that have been identified as community safety blocks.</p>				