





**DEPARTMENT OF PROCUREMENT SERVICES  
NON-COMPETITIVE REVIEW BOARD (NCRB) APPLICATION  
JUSTIFICATION FOR NON-COMPETITIVE PROCUREMENT WORKSHEET**

All applicable information on this worksheet must be addressed using each question found on the "Instructions for Non-Competitive Procurement Application" in this application.

**Justification for Non-Competitive Procurement Worksheet**

**PROCUREMENT HISTORY**

1. Describe the requirement and how it evolved from initial planning to its present status.

Over the past several years, airports worldwide have experienced security threats at ladside pre-security targets. It is important that we assess current/planned facilities, designs and practices (including cyber) and include findings in future capital development planning.

2. Is this a first time requirement or a continuation of previous procurement from the same source? If so, explain the procurement history.

First-time requirement, but revised. Numerous tasks assigned to a previously (Mar 2017) approved NCRB request for these services, have been accomplished, or are now available from other, competitively bid, sources. This resubmission reflects a reduced requirement, for remaining,,and some additional cyber security, services.

3. Explain attempts made to competitively bid the requirement (attach copy of sources contacted.)

See item 2, above. Also, the Israeli Airport Authroity (IAA) is the acknowledged world leader in comprehensive threat detetction (physical and cyber) and has provided similar services, for similar reasons, to the Los Angeles, Denver, Singapore and the China Airport Authority.

4. Describe in detail all research done to find other sources; list other cities, companies in the industry, professional organizations contacted. List periodicals and other publications used as references.

CDA has done extensive peer review on the topic of Airport Security Consulting and found that, industry-wide, IAA is the leader, with the most relevant and up-to-date experience in providing the services CDA seeks to obtain. See above.

5. Explain future procurement objectives. Is this a one-time request or will future requests be made for doing business with the same source?

Our procurement objective is to engage the world's leading airport security expert, to advise the CDA. Whether this is a one-time request will depend on our evolving and emerging security requirements.

6. Explain whether or not future competitive bidding is possible. If not, explain in detail.

This is a revised, reduced version of an earlier, approved, request, from which all requirements that can be addressed by newly available competitive bid/awarded contracts, have been removed. Due to the life safety nature of the requirements addressed in this application, CDA belives that futire competitive bidding for the remaining requirements herein will not be not feasible.

**ESTIMATED COST**

1. What is the estimated cost for this requirement or for each contract, if multiple awards are contemplated? What is the funding source?

\$245,000, for a single agreement, as described in the attached scope/proposal

2. What is the estimated cost by fiscal year?

\$245,000, for FY 2020

3. Explain the basis for estimating the cost and what assumptions were made and/or data used (i.e., budgeted amount, previous contract price, current catalog or cost proposal from firms solicited, engineering or in-house



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estimates, etc.)

IAA is the only source available for this level of airport security expertise and services. The estimated cost is based upon a price proposal, submitted by IAA, for performance of the work specified in the Scope of Services. Based upon amounts CDA typically pays for other security consulting services, and the amount LAX paid for a somewhat similar engagement, several years ago, CDA believes the cost is reasonable, for the services to be provided.

4. Explain whether the proposed Contractor or the City has a substantial dollar investment in original design, tooling or other factors which would be duplicated at City expense if another source was considered. Describe cost savings or other measurable benefits to the City which may be achieved.

The reason for this procurement is to be proactive regarding the safety and security of our passengers, employees, contractors, and airport partners. IAA is the premier provider of threat assessment services. Savings/investment would in terms of the ongoing enhanced safety/security of our passengers and airport partners.

5. Explain what negotiation of price has occurred or will occur. Detail why the estimated cost is deemed reasonable.

The project cost will cover the services provided for IAA team members (Israeli airport security experts) to visit O'Hare for 4 visits totalling 20 working days. CDA believes these costs are reasonable, for the reasons described in item 3, above.

**SCHEDULE REQUIREMENTS**

1. Explain how the schedule was developed and at what point the specific dates were known.

CDA will work with IAA to determine the best dates for scheduling of the consulting visits described above.

2. Is lack of drawings and/or specifications a constraining factor to competitive bidding? If so, why is the proposed Contractor the only person or firm able to perform under these circumstances? Why are the drawings and specifications lacking? What is the lead time required to get drawings and specifications suitable for competition? If lack of drawings and specifications is not a constraining factor to competitive bidding, explain why only one person or firm can meet the required schedule.

No. The Israel Airport Authority is the acknowledged world leader in establishing and maintaining threat detection systems, protocols and designs, with demonstrated success in similar projects at Los Angeles, Denver, and Singapore International Airports, and the China Airport Authority.

3. Outline the required schedule by delivery or completion dates and explain the reasons why the schedule is critical.

Security threats to airports continue to grow, and CDA continues to be motivated to move quickly in engaging IAA to mitigate these threats

4. Describe in detail what impact delays for competitive bidding would have on City operations, programs, costs and budgeted funds.

N/A. This is not a candidate for a competitive bid. Only IAA is capable of providing the services described.

**EXCLUSIVE OR UNIQUE CAPABILITY**

1. If contemplating hiring a person or firm as a Professional Service Consultant, explain in detail what professional skills, expertise, qualifications, and/or other factors make this person or firm exclusively or uniquely qualified for the project. Attach a copy of the cost proposal, scope of services, and Temporary Consulting Services Form.

The Israel Airport Authority is the acknowledged world leader in establishing and maintaining comprehensive airport security threat detection systems, designs, and protocols. Several major airports have used the services of IAA, including the Los Angeles, Denver, and Singapore International Airports, and the China Airports Authority. Yes.

2. Does the proposed firm have personnel considered unquestionably predominant in the particular field?



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Yes. IAA is the acknowledged worldwide expert in airport security.

3. What prior experiences of a highly specialized nature does the person or firm exclusively possess that is vital to the job, project or program?

The Israel Airport Authority operates the Ben Gurion International Airport, which continuously and successfully engages and mitigates one of the world's highest threat levels. IAA security expertise, innovations, protocols and designs have been developed and refined in doing so for over 60 years, is recognized worldwide as the unquestioned leader.

4. What technical facilities or test equipment does the person or firm exclusively possess of a highly specialized nature which is vital to the job?

N/A. IAA expertise is based on the knowledge and experience of its staff.

5. What other capabilities and/or capacity does the proposed firm possess which is necessary for the specific job, project or program which makes them the only source who can perform the work within the required time schedule without unreasonable costs to the city?

The scope deliverables will be based upon unique Israeli security risk assessment methodology, which emphasizes analysis of the Airport's environment and characteristics, from a potential attacker's point of view.

6. If procuring products or equipment, describe the intended use and explain any exclusive or unique capabilities, features, and/or functions the items have which no other brands or models, possess. Is compatibility with existing equipment critical from an operational standpoint? If so, provide detailed explanation?

N/A

7. Is competition precluded because of the existence of patent rights, copyrights, trade secrets, technical data, or other proprietary data (attach documentation verifying such)?

N/A

8. If procuring replacement parts and/or maintenance services, explain whether or not replacement parts and/or services can be obtained from any other sources? If not, is the proposed firm the only authorized or exclusive dealer/distributor and/or service center? If so, attach a letter from manufacturer on company letterhead.

N/A

**MBE/WBE COMPLIANCE PLAN**

Please see attached waiver request from IAA. The CDA requests that this contract have no stated goals, due to the nature of the services, and the fact that only IAA personnel have the unique expertise required to perform the tasks outlined in the attached Scope of Services.

**OTHER**

1. Explain other related considerations and attach all applicable supporting documents, i.e., an approved "ITGB Form" or "Request For Individual Hire Form".



## DEPARTMENT OF PROCUREMENT SERVICES NON-COMPETITIVE REVIEW BOARD (NCRB) APPLICATION INSTRUCTIONS FOR NON-COMPETITIVE PROCUREMENT APPLICATION

### INSTRUCTIONS FOR PREPARATION OF NON-COMPETITIVE PROCUREMENT APPLICATION

If a City Department has determined that the purchase of supplies, equipment, work and/or services cannot be done on a competitive basis, a justification must be prepared on this "Justification for Non-Competitive Procurement Application" in which procurement is requested on a or non-competitive basis in accordance with 65 ILCS 5/8-10-4 of the Illinois Compiled Statutes. Using this instruction sheet, all applicable information must be addressed on the worksheet. The information provided must be complete and in sufficient detail to allow for a decision to be made by the Non-Competitive Procurement Review Board. For Amendments, Modifications, describe in detail the change in terms of dollars, time period, scope of services, etc., its relationship to the original contract and the specific reasons for the change. Indicate both the original and the adjusted contract amount and/or expiration date with this change.

Attach a DPS Checklist and any other required documentation; the Board will not consider justification with incomplete information documentation or omissions.

#### PROCUREMENT HISTORY

1. Describe the requirement and how it evolved from initial planning to its present status.
2. Is this a first time requirement or a continuation of previous procurement from the same source? If so, explain the procurement history.
3. Explain attempts made to competitively bid the requirement (attach copy of sources contacted).
4. Describe in detail all research done to find other sources; list other cities, companies in the industry, professional organizations contacted. List periodicals and other publications used as references.
5. Explain future procurement objectives. Is this a one-time request or will future requests be made for doing business with the same source?
6. Explain whether or not future competitive bidding is possible. If not, explain in detail.

#### ESTIMATED COST

1. What is the estimated cost for this requirement or for each contract, if multiple awards are contemplated? What is the funding source?
2. What is the estimated cost by fiscal year?
3. Explain the basis for estimating the cost and what assumptions were made and/or data used (i.e., budgeted amount, previous contract price, current catalog or cost proposal from firms solicited, engineering or in-house estimate, etc.)
4. Explain whether the proposed Contractor or the City has a substantial dollar investment in original design, tooling or other factors which would be duplicated at City expense if another source was considered. Describe cost savings or other measurable benefits to the City which may be achieved.
5. Explain what negotiation of price has occurred or will occur. Detail why the estimated cost is deemed reasonable.

#### SCHEDULE REQUIREMENTS

1. Explain how the schedule was developed and at what point the specific dates were known.
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3. Outline the required schedule by delivery or completion dates and explain the reasons why the schedule is critical.
4. Describe in detail what impact delays for competitive bidding would have on City operations, programs, costs and budgeted funds.

#### EXCLUSIVE OR UNIQUE CAPABILITY

1. If contemplating hiring a person or firm as a Professional Service Consultant, explain in detail what professional skills, expertise, qualifications, and/or other factors make this person or firm exclusively or uniquely qualified for the project. Attach a copy of the cost proposal, scope of services, and **Temporary Consulting Services Form**.
2. Does the proposed firm have personnel considered unquestionably predominant in the particular field?
3. What prior experiences of a highly specialized nature does the person or firm exclusively possess that is vital to the job, project or program?
4. What technical facilities or test equipment does the person or firm exclusively possess of a highly specialized nature which is vital to the job?
5. What other capabilities and/or capacity does the proposed firm possess which is necessary for the specific job, project or program which makes them the only source who can perform the work within the required time schedule without unreasonable costs to the City?
6. If procuring products or equipment, describe the intended use and explain any exclusive or unique capabilities, features and/or functions the items have which no other brands or models possess. Is compatibility with existing equipment critical from an operational standpoint? If so, provide detailed explanation?
7. Is competition precluded because of the existence of patent rights, copyrights, trade secrets, technical data, or other proprietary data (attach documentation verifying such)?
8. If procuring replacement parts and/or maintenance services, explain whether or not replacement parts and/or services can be obtained from any other sources? If not, is the proposed firm the only authorized or exclusive dealer/distributor and/or service center? If so, attach letter from manufacturer on company letterhead.

#### MBE/WBE COMPLIANCE PLAN

- \* All submissions must contain detailed information about how the proposed firm will comply with the requirements of the City's Minority and Women Owned Business program. All submissions must include a completed C-1 and D-1 form, which is available on the Procurement Services page on the City's intranet site. The City Department must submit a Compliance Plan, including details about direct and indirect compliance.

#### OTHER

1. Explain other related considerations and attach all applicable supporting documents, i.e., an approved "ITGB Form" or "Request For Individual Hire Form".

#### REVIEW AND APPROVAL

This application must be signed by both Originator of the request and signed by the Department Head. After review and final disposition from the Board, this application will be signed by the Board Chairman. After review and final disposition from the Board, this form will be presented to the Chief Procurement Officer recommending approval.




CHICAGO DEPARTMENT OF AVIATION  
CITY OF CHICAGO

To: Shannon Andrews  
Chief Procurement Officer  
City of Chicago Department of Procurement Services

Attention: Lorel Blameuser  
Deputy Procurement Officer

From:

  
Jamie Rhee  
Commissioner  
City of Chicago Department of Aviation

Date:

**AUG 06 2020**

Subject: Request for new Non-Competitive Bid Contract, with the Israel Airport  
Authority (IAA) for Airport Security Consulting Services  
Requisition No. **341270** Spec **404055-A; \$245,000**

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Chicago O'Hare International Airport (ORD) and Chicago Midway Airport (MDW) are two of the world's busiest airports, and it is of the utmost importance that their facilities, new construction, and cyber security practices reflect state of the art designs and thinking. For the past few years, airports worldwide have experienced increased security threats, including major incidents in Brussels, Istanbul, and Fort Lauderdale. In order to continue its proactive approach in identifying and addressing these emerging threats, and particularly to expand this proactivity to ongoing airport design, construction and cyber activities, the Chicago Department of Aviation (CDA) hereby requests a new non-competitive bid contract with IAA, for the services outlined herein, and further described in the attached Scope of Services.

In order to enhance the security effectiveness of airport facilities, their designs, associated cyber support and practices, CDA wishes to engage a leading edge, internationally acknowledged, expert security advisor, to assess airport facilities and designs, and cyber practices, to assess these areas' designs, practices, layouts, technology and staffing. Practice and policy recommendations, provided to CDA as deliverables, would then be used to improve, as needed the performance and effectiveness of existing airport security (and related) practices, strategy and tools. This effort will specifically not review, or propose to alter, the role of the Chicago Police or Fire Departments. Nor will this effort replicate the recently accomplished and extensive Aviation Security Officer rebranding, retraining and multiagency review efforts. Rather, it will be focused on what CDA do to better support them (CPD, CFD, ASOs) from the facilities, process, cyber and support staff standpoints. The review will specifically not entail use of, or access to, Sensitive Security Information (SSI), Airport Security Plans, or the Integrated Safety Security Command and Communications System (ISSOCCS) infrastructure. It will include providing an overview if international security standards and global best practices (including, but not limited to, International Civil Aviation Organization (ICAO) security standards), and leading edge security technology applications and solutions.

The assignment will also include addressing security needs, as part of the planning for future capital improvement development at O'Hare, and providing recommendations on how to most effectively incorporate and address security concerns into the design process at both airports. Additionally, the assignment will include assessment and review of airport cybersecurity features and concerns, and conduct of an executive level tabletop cyber exercise.

This request replaces and supersedes CDA's previous (3/1/17) request for a Non-Competitive Bid Contract with IAA. Many of the tasks envisioned in the previously envisioned contract have been accomplished by other means, (e.g. rebranding, multiagency reviews), overtaken by events, or have become available from the Airport Security Consultant contract awarded subsequent to NCRB review.

CDA's estimated total cost is \$245,000. This substantially reduced cost (from \$795,000, for the previous submission) is equivalent to that for Part 1 of the previous scope, and reflects deletion of tasks no longer required, and addition of a cyber security component.

Please contact Aurelio Garcia at (773) 462-7314 with any questions or concerns you may have regarding this request.

Thank you for your assistance in this matter.

Duration: One (1) year new contract

Estimated Total Cost: \$245,000.00

Funding: ORD: 2020 0740 85 4005 0140 0140 (\$196,000)

MDW: 2020 0610 085 4345 0140 1040 (\$49,000)

#### Attachments

1. Completed DPS Project Checklist
2. Completed NCRB application
3. IAA Proposed Scope of Work and Costs
4. CDA memo listing CDA employees attending NCRB meeting
5. Copy of IAA Letter (original submitted with previous package) outlining how IAA is the exclusive provider of the requested services
6. IAA Insurance certificate
7. IAA Request for MBE/WBE waiver
8. CDA concurrence in IAA MBE/WBE Waiver
9. IAA declaration as statutory corporation
10. CDA request for EDS Waiver
11. Peer review summary, including comments and details regarding IAA engagement at other airports

RE/re

cc: Andrew Velasquez, III  
Elizabeth Granados-Perez  
David Bowman  
Richard Evans





Attach required forms for each procurement type and detailed scope of services and/or specifications and forward original documents to the Chief Procurement Officer, City Hall, Room 806.

Date: 07/06/2020

Department Name: Aviation

Requisition No: 341270

Specification No: 404055-A

PO No: [Blank]

Modification No: [Blank]

Contract Liaison: Adella Gillespie

Telephone: 773-462-7384

Email: adella.gillespie@cityofchicago.org

Project / Program Manager: Andrew Velasquez

Telephone: 773-886-2397

Email: Andrew.Velasquez@cityofchicago.org

For Blanket Agreements, the lead department must consult with other departments who may want to participate in the Blanket Agreement. If grant funded, attach copy of the approved grant application and other terms and conditions of the funding source.

Note:

1) Funding: Attach information if multiple funding lines

2) Individual Contract Services: include approval form signed by all parties

3) ITQs: If project valued at \$100,000.00 or more, attach approval transmittal sheet.

Contract Liaison Signature: *Adella G. Gillespie*

By signing this form, I attest that all information provided is true and accurate.

Project Title: Airport Security Consulting Services

Project Description: Airport Security Consulting Services

Funding:

Corporate  Bond  Enterprise  Grant  Other

IDOT/Transit  IDOT/Highway  FHWA  FTA  FAA

LINE	FY	FUND	DEPT	ORGN	APPR	ACTV	PROJECT	RPTD	EST/DOLLAR AMOUNT
	2020	0740	085	4005	0140	0140			\$ 196,000.00
	2020	0610	085	4345	0140	0140			\$ 49,000.00

Check One:

New Contract Request

By signing below, I attest the estimates provided for this contract are true and accurate.

Project / Program Manager Signature: *Andrew Velasquez*

Contractor/Authorized Obligor Signature: *Enrique Hernandez Perez*

Purchase Order Information:

Contract Term (No. of Months): 60

Extension Options (Rate of Recurrence): [Blank]

Estimated Spend/Value: \$ 245,000.00

Grant Commitment / Expiration Date: [Blank]

Pre-Bid/Submital Conference:  Yes  No

Mandatory  Site Visit

Purchase Order Type:

Blanket/Purchase Order (DIR)

Master Consultant Agreement (Task Order)

Standard/One-Time Purchase

Procurement Method:

Bid  RFQ  RFP  RFI

Small Order

Special Approvals Required:

Emergency

Non-Competitive Review Board (NCRB)

Request for Individual Contract Services

Information Technology Governance Board (ITGB)

IDOT Concurrence

Modification or Amendment

Modification Information:

PO Start Date: [Blank]

PO End Date: [Blank]

Amount (Increase/Reduction): [Blank]

Contract Type:

Architect/Engineering  Commodity  Construction  JOC  SBI

Professional Services  Revenue Generating  Vehicle & Heavy Equipment

Work Services  Joint Procurement  Reference Contract

Safety Enhancing Vehicle Equipment (MCC 2-02-597) Yes \_\_\_ No \_\_\_

Modification/Amendment Type:

Time Extension  Scope Change/Price Increase /Additional Line Item(s)

Vendor Limit Increase  Requisition Encumbrance Adjustment

Other (specify): [Blank]

MBE/WBE/DBE Analysis: (Attach MBE/WBE/DBE Goal Setting Memo)

Full Compliance  Contract Specific Goals

No Stated Goals  Waiver Request

Risk Management / EDS / IDOT

Insurance Requirements (Included)  Yes  No

EDS Certification of Filing (Included)  Yes  No

IDOT Concurrence (required)  Yes  No

Vendor Information:

Name: Israel Airports Authority (IAA)

Contact: Ronit Yiftar

Address: PO Box 137 Ben Gurion International Airport, Lod, Israel, 15100

E-mail: ronit@iaa.gov.il

Phone: +072-3-0752480



2/20/2020

Reference: 7507-750701-2020-000058

To: Mr. Richard Evans – Safety & Security - Contracts Liaison  
Chicago Department of Aviation

Subject: **Request for Airport Security Consulting Services Contract at O'Hare and Midway International Airports**

Ben-Gurion International Airport became a prime target for Terror activity for the last 48 years. Since the brutal attack on civilian people at Ben-Gurion Airport in 1972, the Israel Airports Authority (IAA) with the support of the Government of Israel, took a decision that terrorists groups will never be able to succeed to launch such attacks on one of Israel's airports.

As a result of the foregoing, the Airports Authority set up new security division. Our Security Division is worldwide known as an expert in "Airports Security". Ben-Gurion International Airport is rated for many years in the highest marks by any survey with respect of airport security. During 2016 the IAA organized 2 days conference on Airports security. Members from 60 airports attended this conference. The IAA received numerous requests from airports in Asia, Europe and North America to assist and consult on Airport Security. The IAA set up training courses, tailor made for various airports and due to all of the above, the IAA considers itself as leading and exclusive organization in the Airports security field.

For the past 5 years, IAA has developed a unique Cyber Security program, designated specifically for airports business context, considered to be innovative and leader in Global Civil Aviation industry.

Sincerely,

Yoram Shapira

Deputy Director General – Commerce & Business Development  
Israel Airports Authority

Copy:

Mr. Jakob Ganot - IAA Director General



August 6, 2020

Mr. Aurelio Garcia  
Chicago Department of Aviation  
Attorney, Legal/Procurement  
10510 W. Zemke Rd.  
Chicago, Illinois 60666  
(773) 462-7314  
[Aurelio.Garcia@cityofchicago.org](mailto:Aurelio.Garcia@cityofchicago.org)

**Israel Airports Authority – Business Proposal, PART 1**

Dear Mr. Garcia,

Israel Airports Authority (IAA) is interested to supply CDA by our best practices regarding the SOW listed below, and with accordance to our mutual interest to promote airports security arrays.

We offer to supply those services for part 1, as mentioned in prior correspondence, for the total sum of 245,000.00 USD (Inc. all our travel expenses).

If IAA should consider bringing more experts then what was agreed for part 1 (4 visits, 5 days each, 3 experts in each) – than it will do so at our own expenses (not to exceed the total sum agreed, and without reflecting on CDA budget for this part).

Hereby attached modified SOW including agreed changes (April 2020).

Best Regards,

Roni Tidhar, Head of Int'l Consulting Services

Commerce & Business Development Division, Israel Airports Authority (IAA)

Tel: +972 3 9752480 Mob: +972 50 9752251 Email: [ronit@iaa.gov.il](mailto:ronit@iaa.gov.il)

Copy: Mr. Yoram Shapira – IAA's Director General Deputy, Commerce & Business Development



## SCOPE OF SERVICES – PART 1

### **I. Background and General Scope of Services**

Chicago O'Hare International Airport (ORD) is the busiest airport in the world and a dual hub for United Airlines and American Airlines, and Chicago Midway International Airport (MDW) is a large hub airport according to FAA criteria and the largest hub of Southwest Airlines. Both airports continue to grow; and in light of this continued growth, and the evolving nature of security threats they each face, and of the tools and technology available to support them, CDA desires that, to the maximum extent feasible, ORD and MDW airport infrastructure structures and features reflect state of the art security practices and technology in their planning and design.

The City of Chicago (City) through the Chicago Department of Aviation (CDA) is engaging the services of the Israel Airport Authority (IAA), to provide security consulting services (Project), in support of Airport infrastructure planning and design.

The Project will be divided into two parts. A general description of the services to be provided by IAA under the Project is as follows:

#### **Part 1.**

Conduct an assessment of existing airport infrastructure layout, planning and design of proposed new layout, and of supporting practices and technology employed at ORD and MDW. Identify best practices, and recommend design changes, to enhance the effectiveness of Airport security posture. This effort will not impinge, review or propose to alter the role of Chicago Police Department, Chicago Fire Department, the CDA Safety/Security Section, or its personnel, or any federal agencies. Rather it will be focused on what CDA needs to do to support its security objectives, from an infrastructure (primarily facilities, design, and construction) standpoint. The review will not entail use of Sensitive Security Information under federal guidelines. It will include providing an overview of international security standards and global best practices, including but not limited to the International Civil Aviation Organization (ICAO) security standards, with an eye to improving the use of existing, and design/planning of new airport structures and other infrastructure features.

### **II. DETAILED SCOPE OF SERVICES**

Under the terms of this engagement, IAA is required to further the best interests of CDA by furnishing its best professional skills, advice, experience and judgment with respect to the services required under the Project. IAA shall provide comprehensive leadership, services and staffing. Minimum requirements for the Project are set forth herein. IAA, in its best judgment, may perform additional related security consulting tasks as necessary in order to achieve the objectives of the Project.



## PART 1.

Assessment of the security implications of current infrastructure planning, design, and use practices, protocols and technologies at ORD and MDW and provide best practices and policy recommendations. IAA shall perform Services as described below. The Services include but are not limited to the following:

- Prepare a comprehensive risk assessment using local, national and international information
- Assess infrastructure planning, design, and use practices, protocols and technologies currently in place at ORD and MDW
- Key terminal processes requiring security. Review current building design and public access areas – consider infrastructure and airport design features to mitigate threats
  - Curbside
  - Lobby entrances
  - Passenger screening
  - Baggage screening/tracking
  - Access control
  - Employee and vendor screening
  - Terminal wide emergency response
  - Immigration controls (as allowable)
  - Unattended bags
  - Tracking of suspect individuals
  - Retail goods and food supplies
- Airport wide review
- Perimeter security
- Approach roadways
- Conduct a C-Level management Cyber scenario Table-Top exercise. It can be performed to CDA or to the airports management.
- Conduct a Cyber site survey / peer review for the 2 airports IT/OT systems and their footprint on CDA systems.



## Staffing

IAA has provided a detailed staffing plan to CDA. The team will be headed (according to phase subject) by Mr. Roni Tidhar – IAA Head of International Consulting Services (P.O.C. to CDA during the project); Mr. Nahum Liss, Ben-Gurion Int'l Airport's Security Division Director's Assistant and Manager of Operational Support Department; Dr. Doron Itzhakov - Ben-Gurion Int'l Airport's Commercial Security, Planning, Control Departments Manager; Mr. Roei Laufer – IAA Head of Cyber & Information Security;

IAA will engage several field experts from its team, according to evolving needs, under CDA approval - like Security technologies Engineers/experts and/or Cyber Security experts with vast Israel and int'l experience).

## Deliverables and duration on Part 1

Unless extended by CDA, IAA will complete its initial assessment within five (5) months and provide CDA with a detailed draft written report and meet with CDA to review the findings. CDA will have 3 weeks for review and comment and after delivery of these comments to IAA; IAA will finalize its report within four weeks.

During the term of Part 1, IAA will meet with CDA (Commissioner and her designees) on a regular basis but no less than monthly or at such other frequency as required ensuring continued progress. Some meetings may be via video conference call.

## Budget

Estimated \$245,000.00 includes 4 visits to O'Hare and Midway made by IAA's three member team totaling about 20 working days in Chicago. Reimbursement for travel will be made in accordance with the City's travel guidelines. Payments will be made by the City in three installments as follows:

- Upon contract award CDA will pay IAA \$50,000.00 to fund initial consulting fees and costs.
- A second payment of \$100,000.00 will be made after three of the four onsite visits have been completed and monthly meetings corresponding to the time frame for the completed services have taken place.
- A final payment of \$95,000.00 will be made upon CDA's acceptance of IAA's final report.

## SCOPE OF SERVICES

### I. Background and General Scope of Services

Chicago O'Hare International Airport (ORD) is the busiest airport in the world and a dual hub for United Airlines and American Airlines, and Chicago Midway International Airport (MDW) is a large hub airport according to FAA criteria and the largest hub of Southwest Airlines. Both airports continue to grow; and in light of this continued growth, and the evolving nature of security threats they each face, and of the tools and technology available to support them, CDA desires that, to the maximum extent feasible, ORD and MDW airport infrastructure, structures, and features reflect state of the art security practices and technology in their planning and design.

The City of Chicago (City), through the Chicago Department of Aviation (CDA) is engaging the services of the Israel Airport Authority (IAA), to provide security consulting services (Project), in support of Airport Infrastructure planning and design. A general description of the services to be provided by IAA under the Project is as follows:

#### Overview

Conduct an assessment of existing airport infrastructure layout, planning and design of proposed new layout, and of supporting practices and technology employed at ORD and MDW. Identify best practices, and recommend design changes, to enhance the effectiveness of Airport security posture. This effort will not impinge, review or propose to alter the role of Chicago Police Department, Chicago Fire Department, the CDA Safety/Security Section, or its personnel, or any federal agencies. Rather it will be focused on what CDA needs to do to support its security objectives, from an infrastructure (primarily facilities, design, and construction) standpoint. The review will not entail use of Sensitive Security Information under federal guidelines. It will include providing an overview of international security standards and global best practices, including but not limited to the International Civil Aviation Organization (ICAO) security standards, with an eye to improving the use of existing, and design/planning of new airport structures and other infrastructure features.

#### DETAILED SCOPE OF SERVICES

Under the terms of this engagement, IAA is required to further the best interests of CDA by furnishing its best professional skills, advice, experience and judgment with respect to the services required under the Project. IAA shall provide comprehensive leadership, services and staffing. Minimum requirements for the Project are set forth herein. IAA, in its best judgment, may perform additional related security consulting tasks as necessary in order to achieve the objectives of the Project.

IAA is to assess the security implications of current infrastructure planning, design, and use practices, protocols and technologies at ORD and MDW and provide best practices and policy recommendations. IAA shall perform Services as described below. The Services include but are not limited to the following:

- Prepare a comprehensive risk assessment using local, national and international information
- Assess infrastructure planning, design, and use practices, protocols and technologies currently in place at ORD and MDW
- Key terminal processes requiring security. Review current building design and public access areas - consider infrastructure and airport design features to mitigate threats
  - o Curbside

- o Lobby entrances
  - o Passenger screening
  - o Baggage screening/ tracking
  - o Access control
  - o Employee and vendor screening
  - o Terminal wide emergency response
  - o Immigration controls (as allowable)
  - o Unattended bags
  - o Tracking of suspect individuals
  - o Retail goods and food supplies
- Airport wide review
  - Perimeter security
  - Approach roadways
  - Conduct a C-Level management Cyber scenario Table-Top exercise. It can be performed to CDA or to the airports management.
  - Conduct a Cyber site survey/ peer review for the 2 airports IT/OT systems and their footprint on CDA systems.

**Staffing**

IAA has provided a detailed staffing plan to CDA. The team will be headed (according to phase subject) by Mr. Roni Tidhar- IAA Head of International Consulting Services (P.O.C. to CDA during the project); Mr. Nahum Liss, Ben-Gurion Int'l Airport's Security Division Director's Assistant and Manager of Operational Support Department; Dr. Doron Itzhakov - Ben- Gurion Int'l Airport's Manager of Security Commercial Department; Mr. Roei Laufer- IAA Head of Cyber & Information Security; IAA will engage several field experts from its team, according to evolving needs, under CDA approval, such as Security technology Engineers/experts and/or Cyber Security experts with in-role Israeli and international airport security experience.

**Deliverables and duration**

Unless extended by CDA, IAA will complete its initial assessment within five months and provide CDA with a detailed draft written report and meet with CDA to review the findings. CDA will have 3 weeks for review and comment and after delivery of these comments to IAA; IAA will finalize its report within four weeks. During the term of the project, IAA will meet with CDA (Commissioner and/or designees) on a regular basis but no less than monthly or at such other frequency as required to ensure continued progress. Some meetings may be via video conference call.

**Budget**

Estimated \$245,000 includes 4 visits to O' Hare and Midway made by IAA's three member team totaling about 20 working days in Chicago. Reimbursement for travel will be made in accordance



with the City's travel guidelines. Payments will be made by the City in three installments as follows:

- Upon contract award CDA will pay IAA \$50,000.00 to fund initial consulting fees and costs.
- A second payment of \$100,000.00 will be made after three of the four onsite visits have been completed and monthly meetings corresponding to the time frame for the completed services have taken place.
- A final payment of \$95,000.00 will be made upon CDA's acceptance of IAA's final report.



August 6, 2020

Mr. Aurelio Garcia  
Chicago Department of Aviation - Attorney, Legal/Procurement  
10510 W. Zemke Rd. Chicago, Illinois 60666  
(773) 462-7314 [Aurelio.Garcia@cityofchicago.org](mailto:Aurelio.Garcia@cityofchicago.org)

**Professional Consulting Services by Israel Airports Authority for CDA –**

**A validated SOW proposal for PART 1**

Dear Mr. Garcia,

Regardless of the time passed since we've submitted our proposal - Israel Airports Authority (IAA) has committed itself, our experts and best practices, in order to service CDA for airports' safety & security needs (upon CDA awarding us an agreed contract). We will do so in good faith. Yet, both parties must consider possible Covid-19 implications on schedule or travel restrictions.

We propose to move on with SOW part 1 as described hereby (correlates all CDA team comments and agreed reinforced draft APR 2020).

Separately, I'll deliver the validated cost/business proposal to fit this effort (\$245,000.00).

Best Regards,

Roni Tidhar, Head of Int'l Consulting Services

Commerce & Business Development Division, Israel Airports Authority (IAA)

Tel: +972 3 9752480 Mob: +972 50 9752251 Email: [ronit@iaa.gov.il](mailto:ronit@iaa.gov.il)

Copy: Mr. Yoram Shapira, IAA's Director General Deputy - Commerce & Business Development



## **SCOPE OF SERVICES – PART 1**

### **I. Background and General Scope of Services**

Chicago O'Hare International Airport (ORD) is the busiest airport in the world and a dual hub for United Airlines and American Airlines, and Chicago Midway International Airport (MDW) is a large hub airport according to FAA criteria and the largest hub of Southwest Airlines. Both airports continue to grow; and in light of this continued growth, and the evolving nature of security threats they each face, and of the tools and technology available to support them, CDA desires that, to the maximum extent feasible, ORD and MDW airport infrastructure structures and features reflect state of the art security practices and technology in their planning and design.

The City of Chicago (City) through the Chicago Department of Aviation (CDA) is engaging the services of the Israel Airport Authority (IAA), to provide security consulting services (Project), in support of Airport infrastructure planning and design.

The Project will be divided into two parts. A general description of the services to be provided by IAA under the Project is as follows:

#### **Part 1.**

Conduct an assessment of existing airport infrastructure layout, planning and design of proposed new layout, and of supporting practices and technology employed at ORD and MDW. Identify best practices, and recommend design changes, to enhance the effectiveness of Airport security posture. This effort will not impinge, review or propose to alter the role of Chicago Police Department, Chicago Fire Department, the CDA Safety/Security Section, or its personnel, or any federal agencies. Rather it will be focused on what CDA needs to do to support its security objectives, from an infrastructure (primarily facilities, design, and construction) standpoint. The review will not entail use of Sensitive Security Information under federal guidelines. It will include providing an overview of international security standards and global best practices, including but not limited to the International Civil Aviation Organization (ICAO) security standards, with an eye to improving the use of existing, and design/planning of new airport structures and other infrastructure features.

## **II. DETAILED SCOPE OF SERVICES**

Under the terms of this engagement, IAA is required to further the best interests of CDA by furnishing its best professional skills, advice, experience and judgment with respect to the services required under the Project. IAA shall provide comprehensive leadership, services and staffing. Minimum requirements for the Project are set forth herein. IAA, in its best judgment, may perform additional related security consulting tasks as necessary in order to achieve the objectives of the Project.



**PART 1.**

Assessment of the security implications of current infrastructure planning, design, and use practices, protocols and technologies at ORD and MDW and provide best practices and policy recommendations. IAA shall perform Services as described below. The Services include but are not limited to the following:

- Prepare a comprehensive risk assessment using local, national and international information
- Assess infrastructure planning, design, and use practices, protocols and technologies currently in place at ORD and MDW
- Key terminal processes requiring security. Review current building design and public access areas – consider infrastructure and airport design features to mitigate threats
  - Curbside
  - Lobby entrances
  - Passenger screening
  - Baggage screening/tracking
  - Access control
  - Employee and vendor screening
  - Terminal wide emergency response
  - Immigration controls (as allowable)
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  - Tracking of suspect individuals
  - Retail goods and food supplies
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- Conduct a Cyber site survey / peer review for the 2 airports IT/OT systems and their footprint on CDA systems.



## Staffing

IAA has provided a detailed staffing plan to CDA. The team will be headed (according to phase subject) by Mr. Roni Tidhar – IAA Head of International Consulting Services (P.O.C. to CDA during the project); Mr. Nahum Liss, Ben-Gurion Int'l Airport's Security Division Director's Assistant and Manager of Operational Support Department; Dr. Doron Itzhakov - Ben-Gurion Int'l Airport's Commercial Security, Planning, Control Departments Manager; Mr. Roei Laufer – IAA Head of Cyber & Information Security;

IAA will engage several field experts from its team, according to evolving needs, under CDA approval - like Security technologies Engineers/experts and/or Cyber Security experts with vast Israel and int'l experience).

## Deliverables and duration on Part 1

Unless extended by CDA, IAA will complete its initial assessment within five (5) months and provide CDA with a detailed draft written report and meet with CDA to review the findings. CDA will have 3 weeks for review and comment and after delivery of these comments to IAA; IAA will finalize its report within four weeks.

During the term of Part 1, IAA will meet with CDA (Commissioner and her designees) on a regular basis but no less than monthly or at such other frequency as required ensuring continued progress. Some meetings may be via video conference call.

## Budget

Estimated **\$245,000.00** includes 4 visits to O'Hare and Midway made by IAA's three member team totaling about 20 working days in Chicago. Reimbursement for travel will be made in accordance with the City's travel guidelines. Payments will be made by the City in three installments as follows:

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- A second payment of \$100,000.00 will be made after three of the four onsite visits have been completed and monthly meetings corresponding to the time frame for the completed services have taken place.
- A final payment of \$95,000.00 will be made upon CDA's acceptance of IAA's final report.



**CHICAGO DEPARTMENT OF AVIATION  
CITY OF CHICAGO**

To: Shannon E. Andrews  
Chief Procurement Officer  
City of Chicago Department of Procurement Services

Attention: Lorel D. Blameuser  
Deputy Procurement Officer

From:   
Jamie L. Rhee  
Commissioner  
City of Chicago Department of Aviation

Date: **JUN 09 2020**

Subject: NCRB Participants in Support of CDA Request to Engage the Israel  
Airport Authority (IAA) for Airport Security Consulting Services

---

The City of Chicago Department of Aviation (CDA) has submitted a request to appear before the Non-Competitive Review Board (NCRB) regarding the referenced matter. The CDA personnel who will attend the NCRB meeting addressing this matter, in support of CDA engagement of IAA for the referenced Services are as follows:

Aurelio Garcia, Attorney  
Rich Evans, CDA Safety & Security

If you have additional questions or concerns regarding this request please contact **Aurelio Garcia at (773) 462-7314.**

Thank you for your assistance in this matter.

**ADDENDUM A**


AUTHORIZATION REGARDING EXITANCE-OF INSURANCE		Authorization issue date (24/02/2020)	
This insurance authorization attests that insured possesses a valid insurance policy, in accordance with the information specified therein. The information provided in this authorization does not include all policy conditions and exclusions. However, in the event of a contradiction between the conditions noted in this authorization and the conditions noted in the insurance policy, whatsoever appearing in the insurance policy shall, except where a condition in this authorization benefits the entity requesting the authorization			
<b>Name of entity requesting* the authorization</b>	The insured	<b>Nature of the transaction*</b>	<b>Status of entity requesting the authorization*</b>
<b>Name</b>	Name Israel Airport Authority	<input type="checkbox"/> Real Estate <input type="checkbox"/> Services <input type="checkbox"/> Supply of products <input type="checkbox"/> other: _____	<input type="checkbox"/> Lessor <input type="checkbox"/> Lessee <input type="checkbox"/> Franchiser <input type="checkbox"/> Sub-contractors <input type="checkbox"/> Orderer of services <input type="checkbox"/> Orderer of products <input type="checkbox"/> other: _____
<b>I.D./Private Company No.</b>	I.D./Private Company No. 500102868		
<b>Address</b>	Address Ben Gurion Airpott		

**COVER**

Insurance type Distribution by limits of liability or sum insured	Policy number	Policy version and edition	Inception date	Expiration date	Limit of liability/ sum insured		Additional valid cover and cancelled exclusions Note cover code based on Addendum D
					Sum	Currency	
Employer's liability	6100066519	BIT 2013	1.11.2019	31.10.2020	50,000,000	\$	

<b>Description of services</b> (subject to services specified in agreement between the insured and the entity requesting authorization. Note the service code from the list in Addendum C)*

<b>Policy cancellation/amendment*</b>
Any change to the detriment of the entity requesting the authorization or cancellation of the insurance policy will not take effect until ___ days after dispatch of a notice to the entity requesting the authorization regarding the amendment or cancellation

Authorization – stamping
The insurer: 

\* Upon authorization of general Insurance these fields may be marked as invalid.



March 23, 2020

Mr. Richard Evans  
Safety & Security - Contracts Liaison  
City of Chicago - Department of Aviation  
[RICHARD.EVANS@cityofchicago.org](mailto:RICHARD.EVANS@cityofchicago.org)

**Israel Airports Authority – Service Agreement update**

Dear Sir,

Thank you very much for being patience with us.

I was asked by our Legal Counsel to update you about the following paragraphs, requesting to imbed them into the agreement that both sides are working constantly to bring to the point of CDA granting it to IAA.

I will send with this letter also some documents regarding IAA updated insurance.

Best Regards,

Roni Tidhar - Head of Int'l Consulting Services

Commerce & Business Development Division

Israel Airports Authority (IAA)

Tel.: +972 3 9752480      Mob.: +972 50 9752251

Email: [ronit@iaa.gov.il](mailto:ronit@iaa.gov.il)

Copy: Mr. Yoram Shapira - IAA Director General Deputy, Commerce & Business Development





**Content of remarks:**

1. Since the Service Agreement signature date at June 27, 2018, the Israel Airport Authority (re: "The IAA") has adopted new policy with regards to limitation of liability and indemnification clauses in The IAA agreements, therefor the IAA wish to incorporate into the Service Agreement the following clauses:

- 1.1. **Indemnification**

The City shall indemnify and hold the IAA (and anyone on its behalf) harmless against any claim and/or demand and/or suit brought against the IAA by any third party in connection with the Services, their outcome or their implementation.

- 1.2. **IAA Limitation of Liability**

The Services shall be provided on a "best effort" basis. Without derogating from section \_\_\_\_ above, the IAA shall not be held liable for any damages of any kind, costs or expenses, direct or indirect, incurred by the City resulting from the Services and/or the implementation thereof by the City.

Without derogating from the above, and to the extent that a court of competent jurisdiction will find the IAA liable for damages, such liability vis-à-vis the City and/or anyone on its behalf with respect to any subject matter of this Agreement under any contract, negligence, tort, strict liability or other legal or equitable theory shall not extent to any indirect, incidental, consequential, special or exemplary damages (including, without limitation, loss of revenue or goodwill or anticipated profits or lost business), even if the City has been advised of the possibility of such damages.

Further, notwithstanding anything to the contrary contained in this Agreement, in no event will the IAA's cumulative liability to the City arising out of or related to this Agreement, whether based in contract, negligence, strict liability, tort or other legal or equitable theory, exceed an amount equal to the Services Fees payable hereunder.

2. In addition to the above mention clauses the IAA also wish to incorporate into the Service Agreement an Arbitration clause as follows:

- 2.1. **Arbitration**

All disputes arising out of or in connection with the present service agreement shall be finally settled under the Rules of Arbitration of the International Chamber of Commerce by one or more arbitrators appointed in accordance with the said Rules and the governing law shall be the law of the United Kingdom and the Arbitration shall be conducted in London At the United Kingdom.



19 February 2020

**TO: WHOM IT MAY CONCERN**

**JLT Specialty Limited**  
The St Botolph Building  
138 Houndsditch  
London EC3A 7AW  
Tel +44 (0)20 7528 4000  
Fax +44 (0)20 7466 1444  
www.jltgroup.com

**CERTIFICATE OF INSURANCE REFERENCE: C19/IAA/004**

**BASIS:** This Certificate of Insurance is issued by JLT Specialty Limited, in our capacity as Insurance Brokers to the Insured in respect of certain insurance policies issued to them and placed with various Lloyds of London and company Insurers for 100% of the Sums Insured.

**DESCRIPTION OF INSURANCE:** Subject to the cover, terms, conditions, limitations and exclusions of the Policy.

**INSURED:** ISRAEL AIRPORT AUTHORITY (hereinafter referred to as the IAA) and the GOVERNMENT of ISRAEL.

**PERIOD:** 1 May 2019 to 30 April 2020 both days inclusive local standard time at the address of the respective Insured shown above.

**GEOGRAPHICAL LIMITS:** Worldwide.

**INTEREST/ SUM INSURED:** Covering the Insured's liability at Israeli Airports and elsewhere arising out of their Aviation operations, including Air Traffic Control all as more fully set forth in the wording.

Combined Single Limit (Bodily Injury / Property Damage/ Personal Injury / Grounding) USD1,250,000,000 any one Occurrence and in the annual aggregate in respect of Products Liability and subject to the following sub-limitations:

- (i) USD500,000,000 any one Occurrence and in the annual aggregate in respect of the coverage provided by Extended Coverage Endorsement (Aviation Liabilities) AVN52E.
- (ii) USD25,000,000 any one offence and in the annual aggregate in respect of Personal Injury.

Legal costs and expenses payable in addition to the Sum Insured.

**DEDUCTIBLES:** USD25,000 each and every claim other than claims where an underlying policy exists which provides cover for the relevant claim where this policy shall operate in excess of such underlying policy.



Coverage is subject to: -

- Noise and Pollution and Other Perils Exclusion Clause AVN46B.
- Asbestos Exclusion Clause 2488AGM00003.
- War, Hi-jacking and Other Perils Exclusion Clause (Aviation) AVN48B.
- Date Recognition Exclusion Clause AVN2000A.
- Date Recognition Limited Coverage Clause AVN2002A.
- Contracts (Rights of Third Parties) Act 1999 Exclusion Clause AVN72.
- Sanctions and Embargo Clause AVN111.
- The law and jurisdiction of Israel.

Subject to the policy coverage, terms, conditions, limitations, exclusions.

For and on behalf of JLT Specialty Limited

A handwritten signature in black ink, appearing to read 'C. Smith', written over a light blue horizontal line.

Authorised Signatory

This Certificate of Insurance is issued by JLT Speciality Ltd in our capacity as Insurance Brokers subject to the terms, conditions, limitations, exclusions and cancellation provisions of the Policy(ies).

The Policy (ies) are subject to (Re) Insurers Liability Clause LMA 3333 21/06/07



**SCHEDULE OF ADDRESSEES TO CERTIFICATE OF INSURANCE REFERENCE: C19/IAA/004  
DATED 19 FEBRUARY 2020**

INSURED        ISRAEL AIRPORT AUTHORITY and the GOVERNMENT of ISRAEL.

SUBJECT        General Certificate


**PLEASE NOTE:** NOTICES ARE EFFECTIVE FROM THE TIME OF ISSUANCE BY UNDERWRITERS TO JLT SPECIALTY LIMITED. **ALL NOTICES WILL BE GIVEN BY E-MAIL ONLY.** IN ORDER TO ENSURE THAT WE ARE ABLE TO PASS NOTICES ON TO THE REQUIRED PARTIES PLEASE ADVISE US PROMPTLY OF ANY CHANGES WHICH NEED TO BE MADE TO THE ABOVE SCHEDULE BY EMAIL TO: [claire\\_vincent@jltgroup.com](mailto:claire_vincent@jltgroup.com)



**CHICAGO DEPARTMENT OF AVIATION  
CITY OF CHICAGO**

To: Shannon E. Andrews  
Chief Procurement Officer  
City of Chicago Department of Procurement Services

Attention: Lorel D. Blameuser  
Deputy Procurement Officer

From:   
\_\_\_\_\_  
Jamie L. Rhee  
Commissioner  
City of Chicago Department of Aviation

Date: **JUN 09 2020**

Subject: MBE/WBE Waiver Concurrence for Contract with the Israel Airport  
Authority (IAA) for Airport Security Consulting Services

The City of Chicago Department of Aviation (CDA) is in receipt of a waiver request from IAA (attached) regarding its inability to meet MBE/WBE compliance requirements for the referenced services. CDA concurs in IAA's request for a waiver of MBE/WBE participation requirements, due to the specialized nature of the services, and the unique knowledge expertise that only IAA personnel can provide.

If you have additional questions or concerns regarding this request please contact **Aurelio Garcia, Attorney at (773) 462-7314.**

Thank you for your assistance in this matter.



2/20/2020

Reference: 7507-750701-2020-000058

To: Mr. Richard Evans – Safety & Security - Contracts Liaison  
Chicago Department of Aviation

Subject: **Waiver Request for Airport Security Consulting Services Contract at O'Hare and Midway International Airports**

Please accept this request for a waiver of the City of Chicago's MBE/WBE requirements for the above-referenced matter. Due to the highly specialized nature of the airport security consulting services outlined in our proposal to the Chicago Department of Aviation, we are unable to achieve any MBE/WBE participation on the above-referenced matter. Israel Airport Authority personnel have been exclusively engaged to provide these services due to their unique experience and abilities, and, as a result, there will be no participation on the contract by any sub-consultants.

Thank you for your assistance.

Sincerely,

Yoram Shapira

Deputy Director General – Commerce & Business Development  
Israel Airports Authority

Copy:

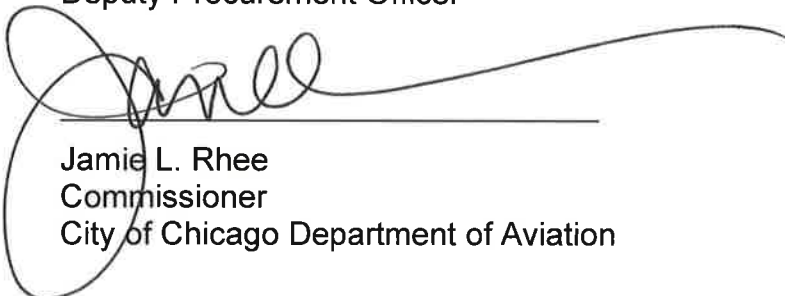
Mr. Jakob Ganot - IAA Director General



CHICAGO DEPARTMENT OF AVIATION  
CITY OF CHICAGO

To: Shannon E. Andrews  
Chief Procurement Officer  
City of Chicago Department of Procurement Services

Attention: Lorel D. Blameuser  
Deputy Procurement Officer

From:   
Jamie L. Rhee  
Commissioner  
City of Chicago Department of Aviation

Date: JUN 09 2020

Subject: EDS Waiver Request for Contract with the Israel Airport Authority (IAA) for  
Airport Security Consulting Services

The City of Chicago Department of Aviation (CDA) is in receipt of a letter from IAA (attached) documenting its status a Statutory Corporation, owned by the State of Israel and established by an act of the Israeli Parliament (Knesset) in 1977. Accordingly, and on behalf of CDA, please accept this request that IAA be deemed exempt from the Economic Disclosure Statement (EDS) requirement, on the basis that it is a governmental agency.

If you have additional questions or concerns regarding this request please contact **Aurelio Garcia, Attorney** at (773) 462-7314.

Thank you for your assistance in this matter.



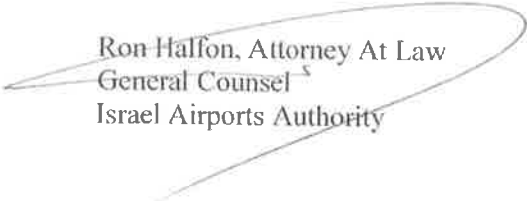
February 19, 2020  
r-02-03

To: Mr. Richard Evans – Safety & Security - Contracts Liaison  
Chicago Department of Aviation

Subject: ISRAEL Airports Authority

I hereby confirm that the Israel Airports Authority was established on 1977 by an act of Parliament, named "Israel Airports Authority" Act- 1977 (hereinafter: the IAA). The said law was published in Israeli Official Gazette no# 859 dated March 30<sup>th</sup> 1977. As such the IAA is considered as Statutory Corporation owned by the State of Israel. The IAA is qualified to perform any and all legal duties and it subject to the State comptroller.

Sincerely,

  
Ron Halfon, Attorney At Law  
General Counsel<sup>s</sup>  
Israel Airports Authority

Copies:  
Mr. Jakob Ganot - IAA Director General



## Colleen Twohig

---

**From:** Aurelio Garcia  
**Sent:** Tuesday, July 14, 2020 10:19 AM  
**To:** Jacquelyn Charleston; Gwendolyn Smith  
**Cc:** Colleen Twohig; Adella Gillespie; Richard Evans; Elizabeth Granados-Perez; Aurelio Garcia  
**Subject:** Fw: Additional Information NCRB Israel Airport  
**Attachments:** NCRB Application.pdf

Attached please find the NCRB application for the above work. As part of the application, there is a Waiver Request for your review.

Cordially,  
Aurelio Garcia

Aurelio Garcia  
Chicago Department of Aviation  
Attorney  
Legal/Procurement  
10510 W. Zemke Rd.  
Chicago, Illinois 60666  
(773) 462-7314

## Colleen Twohig

---

**From:** Aurelio Garcia  
**Sent:** Tuesday, July 14, 2020 3:28 PM  
**To:** Colleen Twohig  
**Cc:** Richard Evans  
**Subject:** Fw: NCRB - Israel Airport PSA

---

**From:** Aurelio Garcia <[Aurelio.Garcia@cityofchicago.org](mailto:Aurelio.Garcia@cityofchicago.org)>  
**Sent:** Tuesday, July 14, 2020 10:30 AM  
**To:** Roni Tidhar <[RoniTi@iaa.gov.il](mailto:RoniTi@iaa.gov.il)>  
**Cc:** Richard Evans <[RICHARD.EVANS@cityofchicago.org](mailto:RICHARD.EVANS@cityofchicago.org)>  
**Subject:** Fw: NCRB - Israel Airport PSA

Roni - Good afternoon your time. I hope all is well with you.

There are two additional items which require attention, they are as follows:

1. Attached you will find what I believe is the latest version of the agreement agreed to by both the City of Chicago and your office. Please advise is this agreement is acceptable for your use; and
2. The NCRB is requesting on separate letter head from your office, a "quote different from the "renewed business proposal" dated 7/9/20. The quote needs to contain some detail and not just the dollar amount".

Thank you for your continued patience. Hopefully these will be the two final items.

Cordially,

Aurelio Garcia  
Chicago Department of Aviation  
Attorney  
Legal/Procurement  
10510 W. Zemke Rd.  
Chicago, Illinois 60666  
(773) 462-7314

Peer review summary, including comments and details regarding IAA engagement at other airports

## Brussels

WORLD NEWS

### Belgium takes tips from Israel to step up Brussels airport security



A Belgian soldier stands guard at the entrance of the main terminal of Brussels Airport, in Zaventem, near Brussels, Belgium, May 8, 2016.

Belgium inspired by Israel's airport security

### Belgium inspired by Israel's airport security

Belgium has introduced new security measures at Brussels Airport, taking inspiration from Ha-Goren airport in Israel.

By [GUY LAWRENCE](#) (BBC News)



Belgium has launched new security measures at Brussels Airport after [the suicide bombings](#)



Los Angeles World Airport

LAX  
Los Angeles World Airports

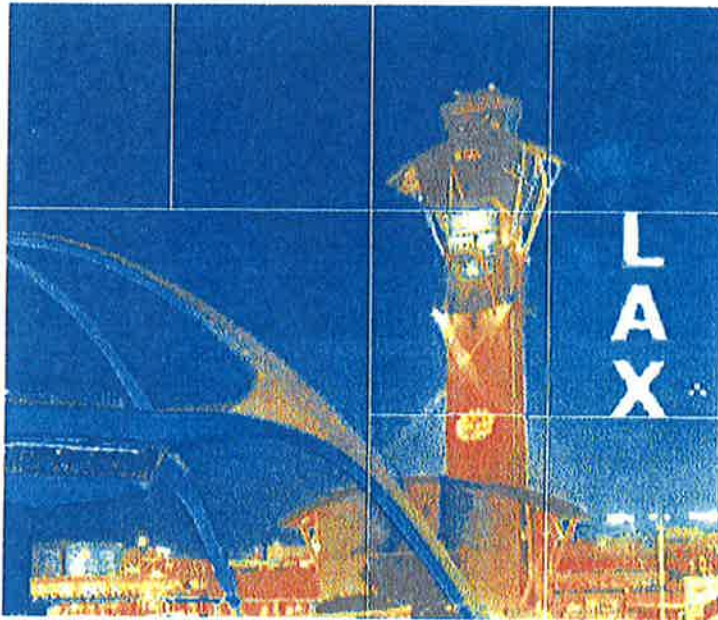
Security Survey - Final Summary

LAX

October 2006

נמל התעופה הבינלאומי בן-גוריון - חטיבת הבטחון  
Ben Gurion International Airport - Security Division

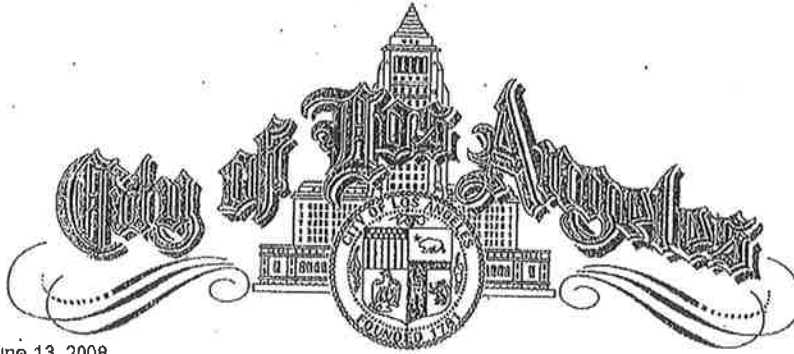
רשות שדות התעופה בישראל  
ISRAEL AIRPORTS AUTHORITY



## Peer Review- Summary

November 2008





June 13, 2008

Ben-Gurion International Airport  
Mr. Zeev Sarig  
Managing Director  
P.O.Box 137,  
Ben-Gurion Airport 70100


Dear Mr. Zeev Sarig:

This letter acknowledges Ben-Gurion International Airport's (BGIA) agreement to provide a peer review analysis of the Los Angeles International Airport (LAX) Security Plans. In so doing, BGIA will identify best practices that can enhance the efficacy of the procedures, staffing, facilities, equipment and technology that support Los Angeles World Airports' (LAWA) security. BGIA with reference to the vulnerability study provided to LAX in 2007 will analyze the following:

- LAX security plans, including current and proposed security measures; evaluate the individual components and day-to-day security measures at the airport;
- Policy and practice recommendations and observations

LAWA will reimburse expenses to be incurred by BGIA's peer review staff including airfare, hotel and other reasonable out-of-pocket expenses for the peer review. LAWA will also pay a \$1,000 per day honorarium in compensation for the analysis provided by team members. Any planned compensation in excess of \$150,000 (U.S. Dollars) must be approved by the Los Angeles World Airports Board of Airport Commissioners.


Sincerely,

  
Gina Marie Lindsey  
Executive Director  
Los Angeles World Airports

Accepted by:

  
Mr. Zeev Sarig  
Managing Director  
Ben-Gurion International Airport  
Israel

Witness:

  
Honorable Mayor Antonio R. Villaraigosa



*Los Angeles  
World Airports*

August 11, 2010

Mr. Shmuel Kendel  
Managing Director  
P.O. Box 137  
Ben-Gurion Airport 70100

Dear Mr. Kendel:

I am writing to once again request the assistance of your staff to review the security program at LAX.

Two years ago, Mr. Nahum Liss, Head of Planning Control & Projects Department for your airport, led a group of Ben Gurion's most experienced security professionals in conducting a peer review on LAX security. This review was extremely helpful to me and my staff. We would very much appreciate your help in conducting a follow-up analysis at your staff's earliest convenience.

We would offer to reimburse all expenses to be incurred by Ben-Gurion International Airport's peer review staff including airfare, hotel and other reasonable out-of-pocket expenses for the peer review. LAWA will also pay a \$1,000 per day honorarium in compensation for the analysis provided by team members. We hope the total costs can stay below \$150,000 in order to keep our contracting process as simple and straightforward as possible.

If possible, we would propose October 4-7, 2010 as the peer review analysis dates.

Thank you very much for your consideration.

Sincerely,



Gina Marie Lindsey  
Executive Director

Cc: Chief George Centeno  
Samson Mengistu

LAX  
LA/Ontario  
Van Nuys  
City of Los Angeles  
Antonio R. Villarigosa  
Mayor  
Board of Airport  
Commissioners  
Alan I. Rothenberg  
President  
Valelia C. Valasco  
Vice President  
Joseph A. Arodos  
Michael A. Lewton  
Sam Hartzog  
Fernando M. Torres Gil  
Walter Zifrin  
Gina Marie Lindsey  
Executive Director

← Back to Original Article

## Israeli Experts Advise on LAX

October 20, 2006 | Jennifer Oldham | Times Staff Writer

Israeli security experts provided local aviation officials with recommendations Thursday for further fortifying Los Angeles International Airport against terrorist attacks.

A trio of security officials from the authority that operates Ben-Gurion airport, near Tel Aviv, gave a preliminary assessment of vulnerabilities at LAX to local experts after a 3 1/2 -day tour, during which they examined terminals, the airfield and the perimeter.

Officials said details of the report would not be made public for security reasons.

"They had a half-dozen suggestions; some of them are very low tech, some of them are very high tech," said Airport Commission President Alan Rothenberg. Ben-Gurion International Airport serves as many passengers annually as the Tom Bradley International Terminal at LAX, he said.

Some suggestions would be easy for the city's airport agency to implement itself, he added, but others would require assistance from the Federal Aviation Administration and the federal Department of Homeland Security.

The visit represents the latest effort by city officials to upgrade security at LAX, which is considered the state's No. 1 terrorist target and has been singled out by the Al Qaeda network. The city's airport agency picked up the tab for the three officials to come to Los Angeles.

City Councilman Jack Weiss invited the delegation to Los Angeles after attending a homeland security summit in Israel earlier this year.

Nahum Liss, head of the security planning division at Ben-Gurion airport, and Hadas Leviaton and Alon Brown, security experts in the authority, toured LAX with police and fire officials, and received a briefing from the Transportation Security Administration, which manages screeners at security checkpoints. Local team members will present a formal report to the city after the security experts return to Israel, officials said.

"It's unprecedented to see a team from Israel and a team from the United States sitting down together and sharing knowledge," said Ehud Danoch, the consul general of Israel in Los Angeles.

Israeli airport security is recognized throughout the world as the gold standard, known for employing fortification and behavioral recognition tactics to keep terrorists off balance.

"These people are very open about the fact that they're always reevaluating their own systems," Weiss said.

3/1/2017

Israeli Experts Advise on LAX - latimes

They "are trained to truly think like terrorists, and the fact that we have the best minds available helping LAX officials do that will make us more safe."

jennifer.oldham@latimes.com

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**Los Angeles Times**

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# **LOS ANGELES AIRPORT**

**“Improvements in LAX security reported  
by Israeli consultants”**

**“ The security experts from Tel Aviv  
airport toured the L.A. facility last week  
and found substantial progress toward  
preventing terrorist attacks since 2006.”**

By Dan Weikel  
November 8, 2008

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"Our mission to Israel pledged to bring back the most effective homeland security strategies from the top experts in the world - and we are following through on that promise today," Mayor Villaraigosa added. "Thanks to the hard work and cooperation of Israel's best minds, the people of Los Angeles can rest easier with the knowledge that our airport is more secure and the gateway to our City is safer than ever before."

The visiting experts include Nahum Liss, Director of the Planning Department in Ben-Gurion's airport security authority, and Hadas Leviatan and Alon Brown, security experts in the authority.

While visiting Israel earlier this year, Councilmember Weiss, Mayor Antonio Villaraigosa, and LAWA Chief Executive Officer Gina Marie Lindsey signed a consulting agreement with security experts from the Israeli Airports Authority. Drawing on their expertise at Ben-Gurion airport which is considered the safest in the world, the experts have been evaluating security measures at Los Angeles International Airport. Friday they will wrap up a week long visit that has found progress has been made in security measures, and the collaboration for improvements will continue. This cooperation began in 2006 when, following his tour of Ben Gurion, Councilmember Weiss and the Israeli consulate coordinated the first visit by the experts to tour LAX.

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200 N. Spring St. ♦ Los Angeles ♦ CA 90012

FOR IMMEDIATE RELEASE  
November 7, 2008

Contact: Lisa Hansen (213) 473-7005  
Nate Kaplan - Rosendahl (213) 473-7011  
Courtney Chesla Torres - Hahn (213) 473-7015

### **WEISS, ROSENDAHL, HAHN & AIRPORT OFFICIALS THANK ISRAELI AIRPORT SECURITY EXPERTS**

LOS ANGELES – Los Angeles City Councilmembers Jack Weiss, Bill Rosendahl, and Janice Hahn and Los Angeles World Airports CEO Gina Marie Lindsey today extended their thanks to three Israeli airport security experts who are working with LAX officials to use new technology, airport design, and other measures to enhance security for the travelling public. The experts today will wrap up a weeklong visit to collaborate with LAX officials on security planning and strategies.

"When the Mayor, LAPD, LAX officials, and I visited Israel, the Israeli government opened their doors to share the innovative technology and impressive security procedures at Ben-Gurion, and the first ever consulting agreement between the two international airport authorities was signed" said Weiss. "I am proud to be a part of this collaboration and look forward to continuing the exchange of information and expertise."

"I'm thrilled that our LAX security team has this opportunity to talk about our airport security initiatives with the Israeli delegation, and demonstrate our growing capabilities. The Ben-Gurion Airport security personnel bring valuable knowledge and experience, and I look forward to putting into practice what we learn from this agreement," said Rosendahl whose district includes the airport.

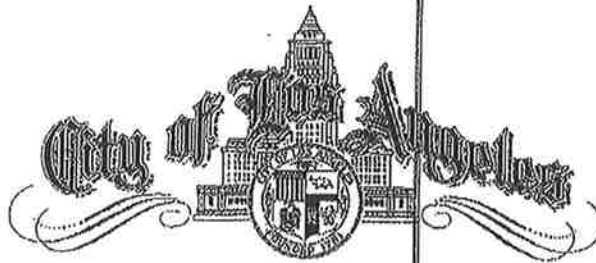
"When I traveled to Israel in January, it became clear that we could learn so much from them regarding security-both at our port as well as our airport. There is no doubt that they have the most secure ports and airports in the world," said Councilwoman Janice Hahn, chair of the City Council's Trade, Commerce and Tourism Committee. "I appreciate the input of the airport officials here with us today and I am confident that working together, we can ensure that LAX is the safest airport in the nation."

"Israel is determined to expand its collaboration on Homeland Security matters with our strategic partner, the United States. The cooperation in California, and especially Los Angeles, is a proven model built on success. The visit of Israeli security experts today at LAX is part of the ongoing collaboration as demonstrated by the Mayor's and Councilmember Weiss' visit to Israel over the summer," said Israeli Consul General Jacob Dayan.

(more)

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CITY HALL  
200 N. Spring Street  
Rm. 440  
Los Angeles, CA 90012  
(213) 473-7003  
Fax: (213) 979-2266  
Councilmember@Weiss@city.org  
www.cityofla.org/council



JACK WEISS  
Councilmember, Fifth District

VALLEY OFFICE  
14310 Ventura Blvd.,  
Ste. 100  
Sherman Oaks, CA 91423  
(818) 786-9083  
Fax: (818) 786-9210

WEST L.A. OFFICE  
822 S. Robertson Blvd.,  
Ste. 107  
Los Angeles, CA 90035  
(310) 289-0353  
Fax: (310) 289-0305

June 12, 2006

Hon. Ehud Danoch, Consul General  
Consulate General of Israel  
6380 Wilshire Blvd., Ste. 1700  
Los Angeles, CA 90048

Re: Request for LAX Security Audit

Dear Ehud:

As Chair of the Public Safety Committee of the Los Angeles City Council I share a strong interest in ensuring that security at Los Angeles International Airport ("LAX") is as robust as possible. As your nation is painfully aware, LAX has been a terrorist target in recent years, and is often cited as the most attractive target in the United States outside of Washington, D.C. and New York.

I traveled on a recent mission to Israel to explore best practices and the Israeli experience in the areas of homeland security and critical infrastructure protection. Of particular interest was the visit to Ben Gurion International Airport and the expertise demonstrated there in securing a high-profile, at-risk aviation facility.

I accordingly would like to invite a team of Israeli aviation security experts to visit Los Angeles and conduct a security audit of LAX. The President of the Board of Airport Commissioners Alan Rothenberg, and Executive Director Lydia Kennard of Los Angeles World Airports join me in welcoming this expert security audit. In particular, our hope is that your selected experts could advise us on the current state of security at LAX and how we can improve security measures at this most critical facility.

Please contact my office at your earliest convenience to discuss the arranging of such a visit. Thank you for your consideration and ongoing friendship.

Sincerely,

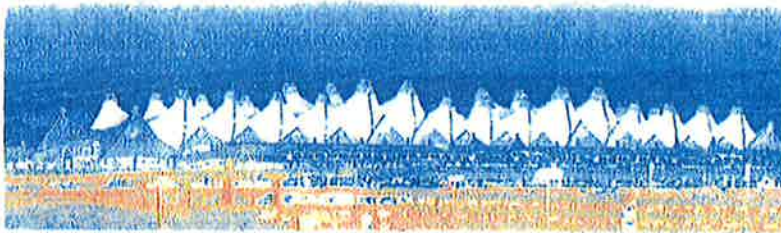
  
JACK WEISS



Denver International Airport



**Security Survey**  
**October 2007**



**DENVER INTERNATIONAL  
AIRPORT**

— Confidential —

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[Archive: [https://date.press/Date\\_Next/1/index](#)]



## "Israeli airport officials examine DIA's overall security procedures"

Title:

Friday, October 12, 2007

### Israeli airport officials examine DIA's overall security procedures

Experts at sporting terrorists asked to help assure safety  
By Chris Walsh  
The Denver (CO) Rocky Mountain News



A security officer at Denver International Airport makes a random air search at the entrance to the short-term parking lot of the East Terminal in December 2002. United States officials have been at DIA this week examining its overall security plan.

Israeli airport officials are reviewing DIA's security policies and procedures, taking a look at everything from airfields to perimeter fences.

Denver International Airport and local leaders invited the officials - who work at Ben-Gurion Airport in suburban Tel Aviv, Israel's largest - to make suggestions and comments about DIA's overall security plan.

The group was here for several days this week.

DIA spokesman Chuck Cannon said the officials have already issued a preliminary report, although the findings won't be released to the public. He did not know how extensive the final version will be.

Israel, a terrorism hot spot for decades, is known as having some of the most extensive and effective security measures in the world.

The country's airports are "the acknowledged leader in the world" when it comes to security, Mayor John Fickenlooper said in a statement. "We are grateful that (the officials) agreed to travel to DIA to share their perspective and expertise."

He spurred the effort after meeting Israeli Consul General Elud Danoch.

It's not necessarily an unusual move.

Numerous airports in the United States have brought in Israeli companies and officials to examine their security plans, observers said.

"There has not been a successful attack on an airport in Israel in many, many years," said Howard Saffir, chairman and chief executive officer of the New York-based security firm SafirFossett. "They have some pretty good methods and a very good system of spotting terrorists using behavioral and visual systems."

The move comes while DIA conducts a comprehensive review of its operations as it looks to handle rapid growth and prepare for more passengers in the future. It has issued more than \$1 billion in bonds to fund expansion projects through 2013, including the addition and reconfiguration of security lanes.

Mike Boyd, an airline consultant based in Evergreen, said it's smart to bring in the Israeli team as the airport assesses its security needs.

"To bring someone from outside I think shows forward thinking," Boyd said. "What it says is we want to make sure our airport is safe, we want to verify that for ourselves." It might annoy the TSA, but if more airports could do this we'd be in good shape."

Officials from DIA and the city said they could not provide cost estimates related to the review.

While most observers agree that Israel's airport security is among the world's best, it's a much more difficult model to emulate in the United States.

"What they have is very effective, but (Israel's main airline) only has a couple dozen planes," Saffir said. "It's hard to translate that into thousands of planes and airports in the United States."

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March 23, 2007

הזמנה לביצוע סקר פערים  
ע"י ראש עיריית דגבר קולורדו

The Honorable Ehud Danouch  
Consul General of Israel  
6390 Wilshire Blvd., Suite 1700  
Los Angeles, CA 90048

Dear Consul General Danouch:

I wanted to let you know that I was sorry that I missed you on your last visit to Denver, but that we are very interested in pursuing the idea you discussed with Mayor Hickenlooper regarding the opportunity for Denver International Airport officials to meet with and learn from security experts at Ben Gurion Airport.

To that end, we would like to invite the Ben Gurion Airport officials to visit Denver International Airport at their earliest convenience. We will cover the costs of their expenses, including their airfare and hotel. Please coordinate the details of this visit with Mary Buckley, DIA's Director of Government Affairs. She can be reached directly at (303) 342-2277 or via e-mail at [mary.buckley@diadenver.net](mailto:mary.buckley@diadenver.net).

Again, we greatly appreciate the opportunity you have presented to us to learn from some of the world's greatest security experts. I look forward to seeing you on your next visit and to working with the officials who can join us in Denver.

Sincerely,



Turner West  
Manager of Aviation

CC: Mayor John Hickenlooper  
Mary Buckley

# Denver International Airport

"They have some pretty good methods and a very good system of spotting terrorists using behavioral and visual systems"

"Ben- Gurion airport are the acknowledged leader in the world when it comes to security,"

Mayor John Hickenlooper said in a statement.

"We are grateful that the officials agreed to travel to DIA share their expertise and perspective".

By Chris Walsh, Rocky Mountain News  
October 12, 2007

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## Request for Priority List of SOPs

Spinapolice, Stephanie <Stephanie.Spinapolice@icf.com>

Fri 2/28/2020 1:57 PM

To: Arthur Everett <Arthur.Everett2@cityofchicago.org>

Cc: Monique Boey <MONIQUE.BOEY@cityofchicago.org>; Maria Rosales <Maria.Rosales@cityofchicago.org>

Hi, Arthur –

I forgot to ask you over the phone this afternoon, but last week you mentioned having a priority list of SOPs that you provided Scott late last year. We have looked through Scott's emails and not found this list. Would you please check your sent folder and see if you can locate this list?

Thanks,  
Stephanie



**STEPHANIE SPINAPOLICE** | Sr. Managing Consultant, Innovative Learning Solutions |

+1.703.934.3948 direct

[stephanie.spinapolice@icf.com](mailto:stephanie.spinapolice@icf.com) | [icf.com](http://icf.com)

ICF | 9300 Lee Hwy, Fairfax, VA 20171 USA | +1.845.239.2440 mobile

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