



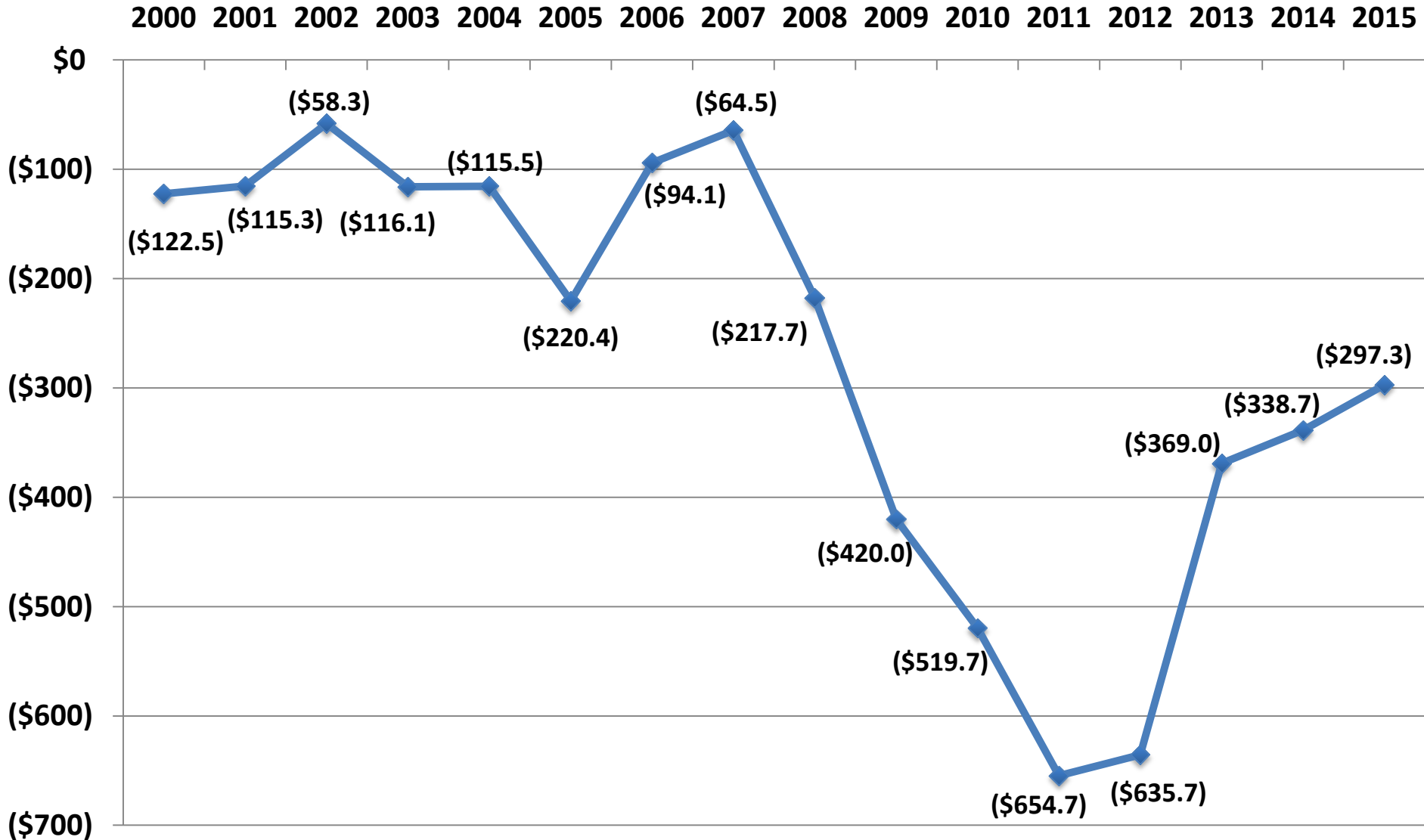
ROADMAP TO REFORM CITY OF CHICAGO FINANCIAL PRACTICES

Mayor Rahm Emanuel

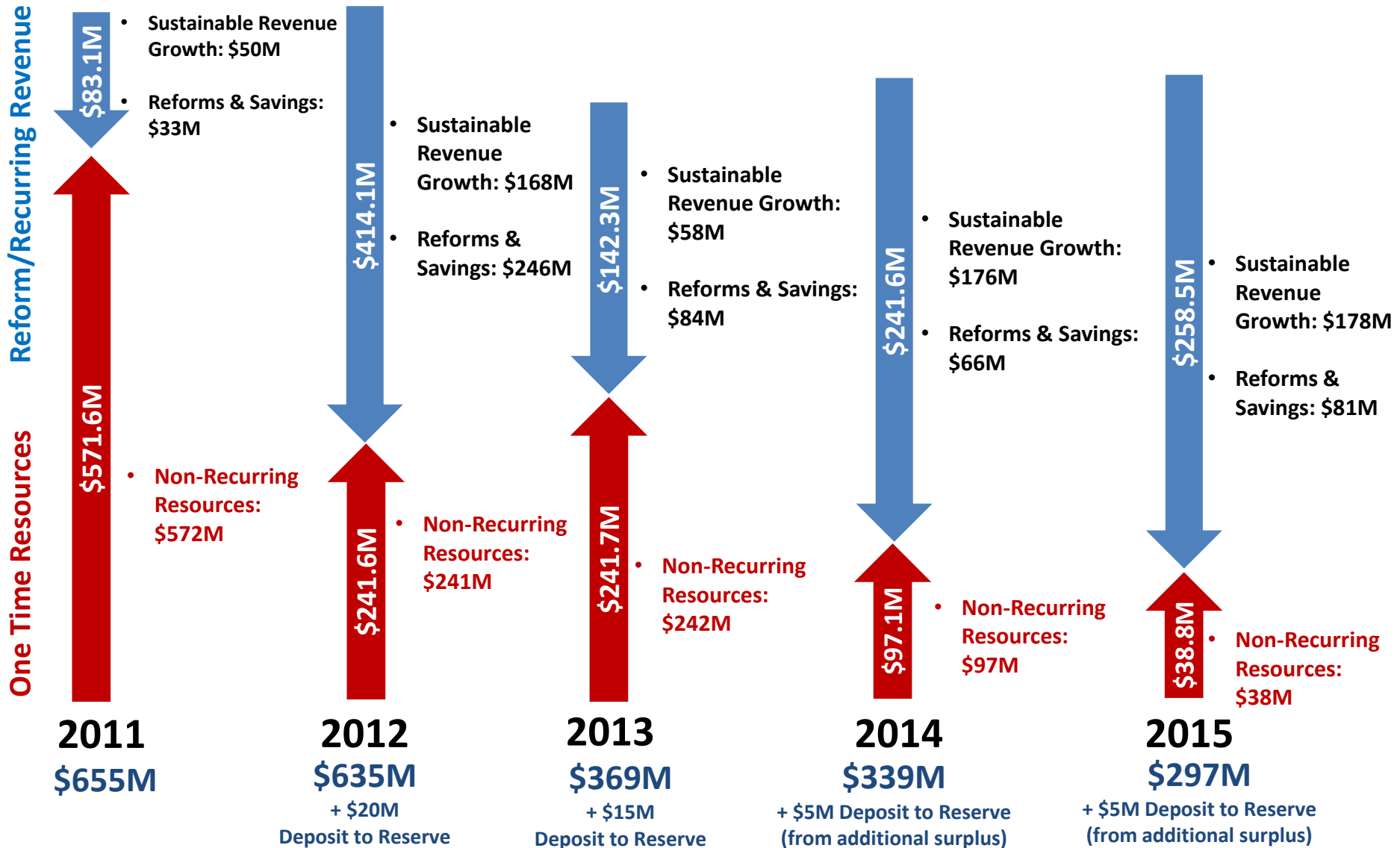
The Civic Federation

April 29, 2015

16 Years of Structural Deficit



Substantially Decreasing Use of One-Time Resources



Four-Year Scorecard to End Bad Financial Practices

- End the practice of “scoop and toss” by 2019
- Terminate general credit swaps to eliminate risk for Chicago’s taxpayers
- Convert our general credit variable rate debt to fixed rate to reduce risk for Chicago’s taxpayers
- Continue to increase use of operating funds to pay for legal settlements and judgments
- Continue to invest in our rainy day fund